

Appendix A Master Programme

Keppel Seghers 吉寶西格赫斯-德華聯營公司 KEPPEL SEGHERS - ZEHN HUA JOINT VENTURE												Contract No. EP/SP/66/12				環境保護署 Environmental Protection Department			
																Integrated Waste Management Facilities, Phase 1			
Activity ID		Activity Name					Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M100 Remarks				
Programme for Design and Construction Works WP7M-M100 - 3 Month							3472	257		20-Jan-19 A	12-Dec-26	05-Jun-25	30-Nov-26	-12					
Key Dates							0	0		14-Jul-26	14-Jul-26	24-Dec-25	24-Dec-25	-202					
Other Key Dates							0	0		14-Jul-26	14-Jul-26	24-Dec-25	24-Dec-25	-202					
01-1060		Issuance of all FS Certificate (Phase 1 to Phase 5)					0	0	0%	14-Jul-26			24-Dec-25	-202					
License/Permit Applications							472	229		27-Feb-25 A	14-Nov-26	10-Jun-25	30-Oct-26	-15					
DG Licence							472	229		27-Feb-25 A	14-Nov-26	11-Aug-25	30-Oct-26	-15					
Day Tank & Fuel Oil Storage (Cat 5)							214	214		15-Apr-26	14-Nov-26	31-Mar-26	30-Oct-26	-15					
03-3880(7K)		Application and Issuance of License from Marine Department (MD) for berthing of local oil carrier vessel at IWMF Berth					214	214	0%	15-Apr-26*	14-Nov-26*	31-Mar-26	30-Oct-26	-15					
Chemical Stores (all Cat)							267	24		27-Feb-25 A	23-Apr-26	11-Aug-25	03-Sep-25	-232					
03-1490		DGD and VD Review and Approval of Submission					30	1	53.33%	27-Feb-25 A	31-Mar-26	12-Aug-25	12-Aug-25	-231	DGD and VD Review and Approval of Submission				
03-1500		DGD Compliance Inspection, Defects Rectification and Re-inspection					30	2	46.67%	16-Jul-25 A	01-Apr-26	11-Aug-25	12-Aug-25	-232	DGD Compliance Inspection, Defects Rectification and Re-inspection				
03-1510		VD Compliance Inspection, Defects Rectification and Re-inspection					30	10	46.67%	16-Jul-25 A	09-Apr-26	11-Aug-25	20-Aug-25	-232	VD Compliance Inspection, Defects Rectification and Re-inspection				
03-1520		Issuance of DG License					14	14	0%	10-Apr-26	23-Apr-26	21-Aug-25	03-Sep-25	-232	Issuance of DG License				
Fire Services Installations (FSI) Certificate							90	90		15-Apr-26	14-Jul-26	15-Oct-25	24-Dec-25	-202					
Fire Services Installations Certificate Inspection							90	90		15-Apr-26	14-Jul-26	15-Oct-25	24-Dec-25	-202					
FSI Phase 3 (PB M1, EDAS, MT & WTP)							49	49		15-Apr-26	03-Jun-26	15-Oct-25	24-Dec-25	-161					
03-4010(7C)		Complete C&S construction and FSI Installations					0	0	0%		15-Apr-26		15-Oct-25	-183	◆ Complete C&S construction and FSI Installations				
03-4020(7C)		Application for FSI inspection (FS314 & FS 501)					10	10	0%	15-Apr-26	29-Apr-26	15-Oct-25	28-Oct-25	-128	Application for FSI inspection (FS314 & FS 501)				
03-4030(7C)		FSD Initial Inspection					14	14	0%	29-Apr-26	19-May-26	30-Oct-25	18-Nov-25	-128	FSD Initial Inspection				
03-4060(7C)10		Hot Smoke Test for PB Module 1 Compartment					1	1	0%	22-May-26	25-May-26	15-Dec-25	15-Dec-25	-113	Hot Smoke Test for PB Module 1 Compartment				
03-4065(7L)		Finalize Documentation with FSD					8	8	0%	26-May-26	02-Jun-26	16-Dec-25	23-Dec-25	-161	Finalize Documentation with FSD				
03-4067(7L)		Issue Phase 3 FS Certificate					1	1	0%	03-Jun-26	03-Jun-26	24-Dec-25	24-Dec-25	-161	Issue Phase 3 FS Certificate				
FSI Phase 4 (PB M2&3, Admin Bld and Reception Pav)							40	40		29-May-26	08-Jul-26	09-Nov-25	24-Dec-25	-196					
03-4070(7C)		Complete C&S construction and FSI Installations					0	0	0%		29-May-26		09-Nov-25	-202	◆ Complete C&S construction and FSI Installations				
03-4080(7C)		Application for FSI inspection (FS314 & FS 501)					10	10	0%	30-May-26	08-Jun-26	09-Nov-25	19-Nov-25	-202	Application for FSI inspection (FS314 & FS 501)				
03-4090(7C)		FSD Inspection					10	10	0%	08-Jun-26	22-Jun-26	19-Nov-25	02-Dec-25	-142	FSD Inspection				
03-4125(7C)		Hot Smoke Test for PB Module 2 & 3 Compartment					1	1	0%	22-Jun-26	23-Jun-26	09-Dec-25	09-Dec-25	-138	Hot Smoke Test for PB Module 2 & 3 Compartment				
03-4127(7L)		Finalize Documentation with FSD					14	14	0%	24-Jun-26	07-Jul-26	10-Dec-25	23-Dec-25	-196	Finalize Documentation with FSD				
03-4129(7L)		Issue Phase 4 FS Certificate					1	1	0%	08-Jul-26	08-Jul-26	24-Dec-25	24-Dec-25	-196	Issue Phase 4 FS Certificate				
FSI Phase 5 (All Remaining Areas)							67	67		08-May-26	14-Jul-26	25-Nov-25	24-Dec-25	-202					
03-4130(7C)		Complete C&S construction and FSI Installations					0	0	0%		08-May-26		02-Dec-25	-158	◆ Complete C&S construction and FSI Installations				
03-4140(7C)		Application for FSI inspection (FS314 & FS 501)					7	7	0%	02-Jun-26	08-Jun-26	25-Nov-25	02-Dec-25	-189	Application for FSI inspection (FS314 & FS 501)				
03-4150(7C)		FSD Inspection					5	5	0%	22-Jun-26	29-Jun-26	03-Dec-25	09-Dec-25	-142	FSD Inspection				
03-4185(7L)		Finalize Documentation with FSD					14	14	0%	30-Jun-26	13-Jul-26	10-Dec-25	23-Dec-25	-202	Finalize Documentation with FSD				
03-4187(7L)		Issue Phase 5 FS Certificate					1	1	0%	14-Jul-26	14-Jul-26	24-Dec-25	24-Dec-25	-202	Issue Phase 5 FS Certificate				
Boilers and Pressure Vessels License							128	69		04-Sep-25 A	07-Jun-26	10-Jun-25	13-Sep-25	-267					
03-1940(3)		L1 & L2 Issuance of all Boiler License					28	28	0%	31-Mar-26	27-Apr-26	07-Jul-25	03-Aug-25	-267	L1 & L2 Issuance of all Boiler License				
03-1960(M83)		L3 & L4 Preparation and Submit inspection report and associated document to LD					30	1	96.67%	04-Sep-25 A	31-Mar-26	12-Aug-25	12-Aug-25	-231	L3 & L4 Preparation and Submit inspection report and associated document to LD				
03-1970(M83)		L3 & L4 Issuance of all Boiler License					32	32	0%	01-Apr-26	02-May-26	13-Aug-25	13-Sep-25	-231	L3 & L4 Issuance of all Boiler License				
03-1980(M83)10		L5 & L6 Preparation and Submit inspection report and associated document to LD					42	39	7.14%	10-Sep-25 A	08-May-26	10-Jun-25	18-Jul-25	-294	L5 & L6 Preparation and Submit inspection report and associated document to LD				
03-1980(M83)20		L5 & L6 Issuance of all Boiler License					30	30	0%	09-May-26	07-Jun-26	19-Jul-25	17-Aug-25	-294	L5 & L6 Issuance of all Boiler License				
Lifts or Escalators							95	95		05-Apr-26	08-Jul-26	24-Nov-25	23-Dec-25	-197					
03-1060-1(7C)		Application for a Use Permit for Lifts at Administration Building					30	30	0%	05-Apr-26	04-May-26	24-Nov-25	23-Dec-25	-132	Application for a Use Permit for Lifts at Administration Building				
03-1060-1(7C)10		Application for a Use Permit for Lifts at Process Building Stage 1					29	29	0%	18-Apr-26	16-May-26	25-Nov-25	23-Dec-25	-144	Application for a Use Permit for Lifts at Process Building Stage 1				
03-1060-1(7C)20		Application for a Use Permit for Lifts at Process Building Stage 2					29	29	0%	21-May-26	18-Jun-26	25-Nov-25	23-Dec-25	-177	Application for a Use Permit for Lifts at Process Building Stage 2				
03-1060-1(7C)40		Application for a Use Permit for Lifts at Chimney					23	23	0%	16-Jun-26	08-Jul-26	01-Dec-25	23-Dec-25	-197	Application for a Use Permit for Lifts at Chimney				
General Submissions							180	180		16-Jun-26	12-Dec-26	04-Jun-26	30-Nov-26	-12					
Contractor's Plans Submission and Approval							180	180		16-Jun-26	12-Dec-26	04-Jun-26	30-Nov-26	-12					
BEAM Plus Assessment							180	180		16-Jun-26	12-Dec-26	04-Jun-26	30-Nov-26	-12					
04-1500-3(1)		Final Assessment					180	180	0%	16-Jun-26	12-Dec-26	04-Jun-26	30-Nov-26	-12					
Design Submissions							2747	120		20-Jan-19 A	28-Jul-26	15-Jun-25	18-Oct-26	82					
AIP Design Package Submissions							60	60		31-Mar-26	29-May-26	26-Aug-25	24-Oct-25	-217					
AIP Administration Building (2.7)							60	60		31-Mar-26	29-May-26	26-Aug-25	24-Oct-25	-217					
05-2050		E&I C AIP Design DELETED					60	60	0%	31-Mar-26	29-May-26	26-Aug-25	24-Oct-25	-217	E&I C AIP Design DELETED				
DDA Design Package Submissions							2747	120		20-Jan-19 A	28-Jul-26	15-Jun-25	18-Oct-26	82					
DDA Ground Treatment, Reclamation, Seawall, Breakwater, Berth (2.2)							2657	30		20-Jan-19 A	29-Apr-26	27-Jun-25	09-Nov-25	-171					
05-3450		Seawall design (2.2.20)					60	2	97%	20-Jan-19 A	01-Apr-26	10-Jul-25	11-Jul-25	-264	Seawall design (2.2.20)				
05-3510(7J)		Storm Gate System (2.2.39)					90	23	75%	05-Jul-25 A	22-Apr-26	27-Jun-25	19-Jul-25	-277	Storm Gate System (2.2.39)				
05-7410(7L)		Tide Level Measurement System					30	30	0%	31-Mar-26*	29-Apr-26	11-Oct-25	09-Nov-25	-171	Tide Level Measurement System				
DDA Administration Building (2.7)							60	60		30-May-26	28-Jul-26	25-Oct-25	23-Dec-25	-217					
05-4200		E&I C DDA Design (2.7.13) DELETED					60	60	0%	30-May-26	28-Jul-26	25-Oct-25	23-Dec-25	-217	Design Package Deleted				
DDA IWMF Substation (2.8)							90	6		16-Oct-21 A	06-Apr-26	08-Jul-25	14-Jul-25	-266					
Electrical and instrumentation works design (2.8.15)							90	6		16-Oct-21 A	06-Apr-26	08-Jul-25	14-Jul-25	-266					
2.8.15.06							90	6		16-Oct-21 A	06-Apr-26	08-Jul-25	14-Jul-25	-266					
05-4320		Electrical and instrumentation works design (2.8.15.06.01 to 43)					90	6	93.33%	16-Oct-21 A	06-Apr-26	08-Jul-25	14-Jul-25	-266	Electrical and instrumentation works design (2.8.15.06.01 to 43)				
DDA Roads and Utilities (2.10)							90	2		22-Feb-23 A	01-Apr-26	17-Jul-25	18-Jul-25	-257					
Drainage system design on the Artificial Island (2.10.15)							90	2		22-Feb-23 A	01-Apr-26	17-Jul-25	18-Jul-25	-257					
3-Month Rolling Programme (March 2026)														Actual Work Remaining Work Critical Remaining Work Milestone Actual Milestone Critical Milestone					
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Keppel Seghers 吉寶西格赫斯-德華聯營公司 KEPPEL SEGHERS - ZHEN HUA JOINT VENTURE			Contract No. EP/SP/66/12										環境保護署 Environmental Protection Department		
Integrated Waste Management Facilities, Phase 1															
2026															
Activity ID			Activity Name			Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M100 Remarks	
						Mar 100	Apr 101			May 102			Jun 103		
05-5310			Surface water Drainage System			90	2	98%	22-Feb-23 A	01-Apr-26	17-Jul-25	18-Jul-25	-257		
DDA Miscellaneous Works (2.14)						31	31		16-Mar-26 A	30-Apr-26	18-Sep-26	18-Oct-26	171		
05-4870			Process Related CCTV and Existing onshore crane replacement works at Portion 2 (2.14.05)			31	31	0%	16-Mar-26 A	30-Apr-26	18-Sep-26	18-Oct-26	171	Update Actual Start Date	
DDA Miscellaneous Detailing (2.15)						93	33		06-Sep-23 A	02-May-26	15-Jun-25	23-Aug-25	-252		
05-4890			Covered walkway at passenger berth (2.15.09)			70	33	52.86%	06-Sep-23 A	02-May-26	22-Jul-25	23-Aug-25	-252		
05-4900			Gatehouses (2.15.09)			60	18	70%	06-Sep-23 A	17-Apr-26	15-Jun-25	02-Jul-25	-289		
05-4910			Weighbridge office (2.15.08)			32	2	95%	01-Nov-24 A	01-Apr-26	29-Jul-25	30-Jul-25	-245		
DDA Auxiliary Plant Systems (2.16)						90	30		04-Feb-26 A	29-Apr-26	19-Sep-26	18-Oct-26	172		
05-4950-1(7M)			Onshore Power Supply System Portion 2 (2.16.13)			90	30	66.67%	04-Feb-26 A	29-Apr-26	19-Sep-26	18-Oct-26	172	Update Actual Start Date	
System Commissioning Plan						90	1		08-Jan-25 A	31-Mar-26	22-Jul-25	22-Jul-25	-252		
05-4830			System Commissioning Test Plan			90	1	98.89%	08-Jan-25 A	31-Mar-26	22-Jul-25	22-Jul-25	-252		
Procurement of Major Equipment						2000	154		30-Jun-20 A	31-Aug-26	05-Jun-25	24-Dec-25	-250		
Procurement for Soft Landscape Materials						233	112		03-Oct-25 A	20-Jul-26	05-Jun-25	04-Oct-25	-289		
06-1790			Material Submission and Approval			110	31	60%	03-Oct-25 A	30-Apr-26	20-Jul-25	19-Aug-25	-254		
06-1800			Material Procurement & Nursery			110	77	35%	30-Oct-25 A	15-Jun-26	20-Jul-25	04-Oct-25	-254		
06-1810			Delivery to Site			60	112	1%	20-Mar-26 A	20-Jul-26	05-Jun-25	24-Sep-25	-299	Update Actual Start Date	
Procurement for Truck Wash System						30	3		15-May-25 A	02-Apr-26	31-Jul-25	03-Aug-25	-243		
06-2310(1)			Factory Acceptance Test (FAT)			30	3	90%	15-May-25 A	02-Apr-26	31-Jul-25	03-Aug-25	-243		
Procurement for Hard Landscape Materials (Paving, Greening, Furniture and Lighting)						513	58		20-Sep-23 A	27-May-26	24-Aug-25	20-Oct-25	-219		
06-7000(6)			Material Submission and Approval			60	21	65%	20-Sep-23 A	20-Apr-26	24-Aug-25	13-Sep-25	-219		
06-7010(6)			Material Procurement			30	30	0%	14-Apr-26	13-May-26	07-Sep-25	06-Oct-25	-219		
06-7030(6)			Delivery to Site			21	21	0%	07-May-26	27-May-26	30-Sep-25	20-Oct-25	-219		
Procurement for Curtain Wall Materials						315	41		18-Oct-24 A	10-May-26	13-Jun-25	23-Jul-25	-291		
06-8210(6D)			Material & Equipment Procurement			90	36	60%	18-Oct-24 A	05-May-26	18-Jun-25	23-Jul-25	-286		
06-8220(6D)			Factory Acceptance Test (FAT)			90	38	58%	30-Jun-25 A	07-May-26	16-Jun-25	23-Jul-25	-288		
06-8230(6D)			Delivery to Site			90	41	55%	30-Jun-25 A	10-May-26	13-Jun-25	23-Jul-25	-291		
Off-site Precasting of Facade Panels						179	15		30-Jun-25 A	14-Apr-26	22-Aug-25	05-Sep-25	-221		
Chimney						179	15		30-Jun-25 A	14-Apr-26	22-Aug-25	05-Sep-25	-221		
06-8280			Steel Claddings Fabrication			67	10	85%	30-Jun-25 A	10-Apr-26	26-Aug-25	05-Sep-25	-216		
06-8290			Factory Acceptance Test (FAT)			60	9	85%	22-Jul-25 A	10-Apr-26	28-Aug-25	05-Sep-25	-216		
06-8300			Delivery to Site			30	15	50%	20-Nov-25 A	14-Apr-26	22-Aug-25	05-Sep-25	-221		
Procurement for O&M						2000	154		30-Jun-20 A	31-Aug-26	06-Jun-25	24-Dec-25	-250		
Procurement for Mobile Plant						2000	154		30-Jun-20 A	31-Aug-26	24-Jul-25	24-Dec-25	-250		
06-1080(7I)			Material Submission and Approval			2000	64	96.8%	30-Jun-20 A	02-Jun-26	22-Oct-25	24-Dec-25	-160		
06-1090(7I)			Procurement			300	94	68.67%	02-Jun-25 A	02-Jul-26	22-Sep-25	24-Dec-25	-190		
06-1100(7I)			Factory Acceptance Test (FAT)			200	124	38%	28-Sep-25 A	01-Aug-26	23-Aug-25	24-Dec-25	-220		
06-1110(7I)			Delivery to Site			350	154	56%	21-Apr-25 A	31-Aug-26	24-Jul-25	24-Dec-25	-250		
Procurement for Pilot Electric Vehicle						1296	141		29-May-25 A	18-Aug-26	06-Jun-25	24-Oct-25	-298		
06-1120(7I)			Material Submission and Approval			60	79	0%	29-May-25 A	17-Jun-26	06-Jun-25	23-Aug-25	-298		
06-1130(7I)			Procurement			31	31	0%	18-Jun-26	18-Jul-26	24-Aug-25	23-Sep-25	-298		
06-1140(7I)			Factory Acceptance Test (FAT)			31	31	0%	19-Jul-26	18-Aug-26	24-Sep-25	24-Oct-25	-298		
Procurement for Mobile Equipment for MT Plant						30	30		17-May-26	15-Jun-26	24-Nov-25	23-Dec-25	-174		
06-1180(7I)			Factory Acceptance Test (FAT)			15	15	0%	17-May-26*	31-May-26	24-Nov-25	08-Dec-25	-174	Update Original Duration from 8d to 15d	
06-1190(7I)			Delivery to Site			15	15	0%	01-Jun-26	15-Jun-26	09-Dec-25	23-Dec-25	-174	Update Original Duration from 13d to 15d	
Procurement for Vehicles for Passenger						90	124		27-Nov-25 A	01-Aug-26	23-Aug-25	24-Dec-25	-220		
06-1210(7I)			Procurement			90	108	0%	27-Nov-25 A	16-Jul-26	23-Aug-25	08-Dec-25	-220		
06-1220(7I)			Factory Acceptance Test (FAT)			8	8	0%	17-Jul-26	24-Jul-26	09-Dec-25	16-Dec-25	-220		
06-1230(7I)			Delivery to Site			8	8	0%	25-Jul-26	01-Aug-26	17-Dec-25	24-Dec-25	-220	Update Original Duration from 13d to 8d	
Procurement for BMU for Chimney						90	90		31-Mar-26	28-Jun-26	17-Jul-25	14-Oct-25	-257		
06-1280(7J)			Material Submission and Approval			30	30	0%	31-Mar-26	29-Apr-26	17-Jul-25	15-Aug-25	-257		
06-1290(7J)			Procurement			30	30	0%	30-Apr-26	29-May-26	16-Aug-25	14-Sep-25	-257		
06-1300(7J)			Factory Acceptance Test (FAT)			20	20	0%	30-May-26	18-Jun-26	15-Sep-25	04-Oct-25	-257		
06-1310(7J)			Delivery to Site			10	10	0%	19-Jun-26	28-Jun-26	05-Oct-25	14-Oct-25	-257		
Procurement for Storm Gate System						67	67		22-Apr-26	28-Jun-26	20-Jul-25	24-Sep-25	-277		
06-1320(7J)			Material Submission and Approval			30	30	0%	22-Apr-26	22-May-26	20-Jul-25	18-Aug-25	-277		
06-1330(7J)			Procurement			15	15	0%	22-May-26	06-Jun-26	19-Aug-25	02-Sep-25	-277		
06-1340(7J)			Factory Acceptance Test (FAT)			15	15	0%	06-Jun-26	21-Jun-26	03-Sep-25	17-Sep-25	-277		
06-1350(7J)			Delivery to Site			7	7	0%	21-Jun-26	28-Jun-26	18-Sep-25	24-Sep-25	-277		
Maritime Works						2433	123		08-Aug-24 A	31-Jul-26	24-Jun-25	24-Oct-25	-280		
Marine Construction						2433	123		08-Aug-24 A	31-Jul-26	24-Jun-25	24-Oct-25	-280		
Phase I - Construction of Perimeter Seawalls						2433	123		08-Aug-24 A	31-Jul-26	24-Jun-25	24-Oct-25	-280		
Seawall and Berth at DCM Area						2433	123		12-Sep-24 A	31-Jul-26	24-Jun-25	24-Oct-25	-280		
Seawall Structural Works						2433	123		12-Sep-24 A	31-Jul-26	24-Jun-25	24-Oct-25	-280		
Remain Works						2433	123		12-Sep-24 A	31-Jul-26	24-Jun-25	24-Oct-25	-280		
08-1175-2(M90)			Construction of Crane Rails for On-Shore Cranes			445	17	90%	12-Sep-24 A	16-Apr-26	21-Jul-25	06-Aug-25	-253		
08-1320(6)			Construction of Rear Wall Buttress & Panel for Seawall A			150	9	94.1%	10-Feb-25 A	08-Apr-26	03-Jul-25	11-Jul-25	-271		
08-1325-2(M90)			Installation of Rubber Fenders at Berth Caissons			30	3	90%	08-Aug-25 A	02-Apr-26	24-Jun-25	26-Jun-25	-280		
08-1325-3(M90)			Construction of Storm Gates at Caissons No. 21, 39 and 43			30	30	0%	28-Jun-26	28-Jul-26	25-Sep-25	24-Oct-25	-277		
08-1325-4(M90)			Construction of Viewing Deck (Sky Pavilion) at +13mPD at Caissons No. 30 to 34			90	123	5%	02-Mar-26 A	31-Jul-26	24-Jun-25	24-Oct-25	-280	Update Actual Start Date	
Seawall at Dredging Area						60	32		08-Aug-24 A	01-May-26	23-Sep-25	24-Oct-25	-189		
Remain Works						60	32		08-Aug-24 A	01-May-26	23-Sep-25	24-Oct-25	-189		
08-1175-1(M90)			Construction of Front Wave Wall Above the Deck Level (i.e., +6mPD)			60	32	94.67%	08-Aug-24 A	01-May-26	23-Sep-25	24-Oct-25	-189		
3-Month Rolling Programme (March 2026)															
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Actual Work Remaining Work Critical Remaining Work Milestone Actual Milestone Critical Milestone															

Keppel Seghers 吉寶西格赫斯-凱華聯營公司 KEPPEL SEGHERS - ZHEN HUA JOINT VENTURE										Contract No. EP/SP/66/12				環境保護署 Environmental Protection Department			
Integrated Waste Management Facilities, Phase 1																	
Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M100 Remarks	2026						
											Mar 100	Apr 101	May 102	Jun 103			
Turbine Hall ABWF Works		148	46		07-Mar-25 A	15-May-26	22-Jul-25	05-Sep-25	-252								
11-1200	Door, Roller Shutter, Windows and Louvers Installation	60	31	98%	07-Mar-25 A	30-Apr-26	26-Jul-25	25-Aug-25	-248						Door, Roller Shutter, Windows and Louvers Installation		
11-1240	Roof Waterproofing	60	46	60%	22-May-25 A	15-May-26	22-Jul-25	05-Sep-25	-252						Roof Waterproofing		
Compressor & CCCW Bld ABWF Works		160	62		14-Oct-25 A	31-May-26	06-Jul-25	05-Sep-25	-268								
11-1260	Metal Railings, Platforms, Gratings, Cable trench covers Installations	40	62	10%	07-Jan-26 A	31-May-26	06-Jul-25	05-Sep-25	-268						Metal Railings, Platforms, Gratings, Cable trench i		
11-1290	External Finishes and Roof Waterproofing	40	62	50%	14-Oct-25 A	31-May-26	06-Jul-25	05-Sep-25	-268						External Finishes and Roof Waterproofing		
Chimney ABWF Works		681	160		23-Sep-24 A	06-Sep-26	14-Jun-25	23-Dec-25	-257								
10-2240	Erection of Steel Grating Platform	55	31	95%	23-Sep-24 A	30-Apr-26	14-Jun-25	15-Jul-25	-290	Remove Actual Finish Date					Erection of Steel Grating Platform		
11-1000	Installation of Metal Staircase, Railings, Lift Shaft	350	31	96%	13-Jan-25 A	30-Apr-26	26-Jul-25	25-Aug-25	-248						Installation of Metal Staircase, Railings, Lift Shaft		
11-1490	Door and Windows Installation	30	30	0%	31-Mar-26	29-Apr-26	27-Jul-25	25-Aug-25	-247						Door and Windows Installation		
11-1500	Internal Wall and Floor Finishes	30	30	0%	31-Mar-26	29-Apr-26	14-Jun-25	14-Jul-25	-290						Internal Wall and Floor Finishes		
11-1520	External Steel Cladding and Waterproofing	83	75	10%	25-Aug-25 A	13-Jun-26	23-Jun-25	05-Sep-25	-281								
11-1530(7C)	Installation of BMU	70	70	0%	29-Jun-26	06-Sep-26	15-Oct-25	23-Dec-25	-257						External Steel Cladding and		
Mechanical Treatment Plant & Water Treatment Plant Bld ABWF Works		357	62		06-Jan-25 A	31-May-26	05-Jun-25	05-Sep-25	-268								
Mechanical Treatment Plant ABWF Works		357	49		06-Jan-25 A	18-May-26	05-Jun-25	05-Sep-25	-255								
11-1300	Door, Roller Shutter, Windows and Louvers Installation	90	31	90%	27-Feb-25 A	30-Apr-26	23-Jun-25	23-Jul-25	-281						Door, Roller Shutter, Windows and Louvers Installation		
11-1310	Metal Railings, Platforms, Gratings, Cable trench covers Installations	120	49	54%	28-Jun-25 A	18-May-26	05-Jun-25	23-Jul-25	-299						Metal Railings, Platforms, Gratings, Cable trench covers Installations		
11-1320	Internal Wall and Floor Finishes	120	31	90%	26-Feb-25 A	30-Apr-26	05-Jun-25	05-Jul-25	-299						Internal Wall and Floor Finishes		
11-1330	External Finishes and Roof Waterproofing	90	49	45%	06-Jan-25 A	18-May-26	05-Jun-25	23-Jul-25	-299						External Finishes and Roof Waterproofing		
11-1330-0(7L)	Installation of Curtain Walls (MT Plant)	51	31	47%	22-Dec-25 A	30-Apr-26	06-Aug-25	05-Sep-25	-237						Installation of Curtain Walls (MT Plant)		
Water Treatment Plant ABWF Works		248	62		27-Feb-25 A	31-May-26	23-Jun-25	24-Aug-25	-280								
11-1600(7)	Door, Roller Shutter, Windows and Louvers Installation	60	31	95%	27-Feb-25 A	30-Apr-26	23-Jun-25	23-Jul-25	-281						Door, Roller Shutter, Windows and Louvers Installation		
11-1610(7)	Metal Railings, Platforms, Gratings, Cable trench covers Installations	40	62	54%	02-Oct-25 A	31-May-26	23-Jun-25	24-Aug-25	-280						Metal Railings, Platforms, Gratings, Cable trench i		
11-1620(7)	Internal Wall and Floor Finishes	62	31	95%	20-May-25 A	30-Apr-26	23-Jun-25	24-Jul-25	-280						Internal Wall and Floor Finishes		
11-1630(7)	External Finishes, and Roof Waterproofing	40	62	50%	20-Oct-25 A	31-May-26	23-Jun-25	24-Aug-25	-280						External Finishes, and Roof Waterproofing		
IWMF Substation ABWF Works		92	92		31-Mar-26	30-Jun-26	06-Jun-25	05-Sep-25	-298								
11-1380-1(7C)	External Paint Finish	92	92	0%	31-Mar-26	30-Jun-26	06-Jun-25	05-Sep-25	-298	Update Original Duration from 60d to 92d							
11-1380-2(7C)	Green Wall Planter Installation	92	92	0%	31-Mar-26	30-Jun-26	06-Jun-25	05-Sep-25	-298	Update Original Duration from 60d to 92d							
Elevated Drive Way and Associated Structures ABWF Works		427	92		08-Mar-25 A	30-Jun-26	05-Jun-25	05-Sep-25	-298								
11-1430	External Finishes and Roof Waterproofing	132	92	50%	01-Aug-25 A	30-Jun-26	06-Jun-25	05-Sep-25	-298								
Elevated Drive Way RSA to RSG		405	62		08-Mar-25 A	31-May-26	05-Jun-25	05-Sep-25	-268								
11-1390	Door, Roller Shutter, Windows and Louvers Installation	30	31	98%	09-Apr-25 A	30-Apr-26	07-Jun-25	07-Jul-25	-297						Door, Roller Shutter, Windows and Louvers Installation		
11-1400	Metal Railings, Platforms, Gratings, Cable trench covers Installations	30	46	55%	01-Nov-25 A	15-May-26	22-Jul-25	05-Sep-25	-252	Remove Successor 16-1665(5a) SS-30					Metal Railings, Platforms, Gratings, Cable trench covers Installations		
11-1410	Internal Wall and Floor Finishes	60	62	96%	08-Mar-25 A	31-May-26	05-Jun-25	06-Aug-25	-299						Internal Wall and Floor Finishes		
11-1420	False ceiling and Raise Floor installation	62	62	0%	31-Mar-26	31-May-26	25-Jun-25	25-Aug-25	-279	Update Original Duration from 60d to 62d					False ceiling and Raise Floor installation		
Elevated Drive Way RSG to RSU		366	46		01-Apr-25 A	15-May-26	13-Jun-25	05-Sep-25	-252								
11-1390-1(M76)	Door, Roller Shutter, Windows and Louvers Installation	30	31	98%	08-Jun-25 A	30-Apr-26	06-Aug-25	05-Sep-25	-237						Door, Roller Shutter, Windows and Louvers Installation		
11-1400-1(M76)	Metal Railings, Platforms, Gratings, Cable trench covers Installations	60	46	40%	01-Nov-25 A	15-May-26	22-Jul-25	05-Sep-25	-252						Metal Railings, Platforms, Gratings, Cable trench covers Installations		
11-1410-1(M76)	Internal Wall and Floor Finishes	57	31	94%	01-Apr-25 A	30-Apr-26	13-Jun-25	14-Jul-25	-291						Internal Wall and Floor Finishes		
11-1420-1(M76)	False ceiling and Raise Floor installation	31	31	0%	31-Mar-26	30-Apr-26	26-Jul-25	25-Aug-25	-248	Update Original Duration from 60d to 31d					False ceiling and Raise Floor installation		
Elevated Drive Way RSU to RSAF		411	46		08-Mar-25 A	15-May-26	13-Jun-25	05-Sep-25	-252								
11-1390-2(M76)	Door, Roller Shutter, Windows and Louvers Installation	30	31	98%	01-Jul-25 A	30-Apr-26	06-Aug-25	05-Sep-25	-237						Door, Roller Shutter, Windows and Louvers Installation		
11-1400-2(M76)	Metal Railings, Platforms, Gratings, Cable trench covers Installations	46	46	0%	31-Mar-26	15-May-26	22-Jul-25	05-Sep-25	-252	Update Original Duration from 60d to 46d					Metal Railings, Platforms, Gratings, Cable trench covers Installations		
11-1410-2(M76)	Internal Wall and Floor Finishes	60	31	59%	08-Mar-25 A	30-Apr-26	13-Jun-25	14-Jul-25	-291						Internal Wall and Floor Finishes		
11-1420-2(M76)	False ceiling and Raise Floor installation	31	31	0%	31-Mar-26	30-Apr-26	26-Jul-25	25-Aug-25	-248	Update Original Duration from 60d to 31d					False ceiling and Raise Floor installation		
Reception Pavilion ABWF Works		62	62		31-Mar-26	31-May-26	24-Jun-25	05-Sep-25	-268								
11-1440	Door, Roller Shutter, Windows and Louvers Installation	62	62	0%	31-Mar-26	31-May-26	25-Jun-25	25-Aug-25	-279						Door, Roller Shutter, Windows and Louvers Install		
11-1450	Metal Railings, Platforms, Gratings, Cable trench covers Installations	62	62	0%	31-Mar-26	31-May-26	25-Jun-25	25-Aug-25	-279						Metal Railings, Platforms, Gratings, Cable trench i		
11-1460	Internal Wall and Floor Finishes	62	62	0%	31-Mar-26	31-May-26	25-Jun-25	25-Aug-25	-279						Internal Wall and Floor Finishes		
11-1470	False ceiling and Raise Floor installation	62	62	0%	31-Mar-26	31-May-26	24-Jun-25	24-Aug-25	-280						False ceiling and Raise Floor installation		
11-1480	External Finishes, Curtain Walls and Roof Waterproofing	62	62	0%	31-Mar-26	31-May-26	06-Jul-25	05-Sep-25	-268						External Finishes, Curtain Walls and Roof Waterp		
Seawater Intake Chamber ABWF Works		328	31		06-May-25 A	30-Apr-26	06-Jul-25	20-Aug-25	-253								
11-1670(7)	Floor, wall and ceiling finishes	26	31	26.92%	24-Jul-25 A	30-Apr-26	06-Jul-25	06-Aug-25	-268						Floor, wall and ceiling finishes		
11-1680(7)	Steel platforms, metal covers, cat ladder and staircase	24	31	70%	06-May-25 A	30-Apr-26	08-Jul-25	08-Aug-25	-266						Steel platforms, metal covers, cat ladder and staircase		
11-1690(7)	Roller Shutter installation	30	31	50%	30-Mar-26 A	30-Apr-26	21-Jul-25	20-Aug-25	-253	Update Actual Start Date					Roller Shutter installation		
Building Services Installation		881	119		20-May-22 A	27-Jul-26	05-Jun-25	27-Jul-26	0								
Administration & Viewing Gallery Bld BS Works		621	74		15-Sep-24 A	12-Jun-26	05-Jun-25	23-Dec-25	-171								
12-1000	Plumbing & Drainage System	120	43	61%	21-Oct-24 A	12-May-26	05-Jun-25	18-Jul-25	-299						Plumbing & Drainage System		
12-1010	MVAC System	120	39	32%	28-Jan-25 A	08-May-26	05-Jun-25	14-Jul-25	-299						MVAC System		
12-1020	Fire Service System (Admin building)	120	21	75%	15-Sep-24 A	20-Apr-26	28-Sep-25	19-Oct-25	-184						Fire Service System (Admin building)		
12-1030	Electrical and Lighting System	150	46	51%	15-Sep-24 A	15-May-26	05-Jun-25	21-Jul-25	-299						Electrical and Lighting System		

Keppel Seghers 吉寶西格赫斯-凱華聯營公司 KEPPEL SEGHERS - ZHEN HUA JOINT VENTURE		Contract No. EP/SP/66/12								環境保護署 Environmental Protection Department		
Integrated Waste Management Facilities, Phase 1												
										2026		
		Mar 100		Apr 101		May 102		Jun 103				
Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M100 Remarks		
12-1100	Security, Surveillance & Communication System	180	16	62%	25-Apr-24 A	15-Apr-26	30-Jul-25	14-Aug-25	-244			
Process Building - Boiler & Flue Gas Bld BS Works		713	69		20-May-22 A	08-Jun-26	05-Jun-25	18-Dec-25	-172			
12-1110	Plumbing & Drainage System	180	23	87.22%	11-Oct-23 A	23-Apr-26	02-Aug-25	25-Aug-25	-241			
12-1120	MVAC System (Module 1 Area)	180	1	77.56%	14-Oct-23 A	31-Mar-26	13-Jul-25	14-Jul-25	-261			
12-1120-1(7C)	MVAC System (Module 2 & 3 Area)	60	51	15%	22-Oct-25 A	20-May-26	19-Sep-25	09-Nov-25	-193			
12-1130	Fire Service System (Module 1 Area)	180	1	65%	11-Oct-23 A	31-Mar-26	14-Oct-25	15-Oct-25	-168	Remove Successor 16-1665(5a) SS0		
12-1130-1(7C)	Fire Service System (Module 2 & 3 Areas)	72	69	4%	01-Oct-25 A	08-Jun-26	10-Oct-25	18-Dec-25	-172			
12-1140	Electrical and Lighting System	180	36	68.22%	18-Oct-23 A	05-May-26	05-Jun-25	10-Jul-25	-299			
12-1150	Security, Surveillance & Communication System	180	16	50.89%	25-Apr-24 A	15-Apr-26	30-Jul-25	14-Aug-25	-244			
12-1160	FS Lift Installation (PB-L1 & L2)	77	44	42.86%	22-Oct-25 A	13-May-26	12-Oct-25	24-Nov-25	-170	Remove Actual Finish Date		
12-1580(6E)	Earthing and Lightning Protection System	180	48	31.11%	20-May-22 A	17-May-26	05-Jun-25	22-Jul-25	-299			
Turbine Hall Bld BS Works		152	46		11-Oct-23 A	15-May-26	05-Jun-25	04-Sep-25	-254			
Electrical Bld BS Works		120	46		11-Oct-23 A	15-May-26	05-Jun-25	10-Aug-25	-279			
12-1270	Plumbing & Drainage System	60	43	82%	11-Oct-23 A	12-May-26	05-Jun-25	18-Jul-25	-299			
12-1280	MVAC System	120	39	98%	25-Feb-24 A	08-May-26	05-Jun-25	14-Jul-25	-299			
12-1300	Electrical and Lighting System	120	46	97%	11-Oct-23 A	15-May-26	05-Jun-25	21-Jul-25	-299			
12-1310	Security, Surveillance & Communication System	90	13	98%	25-Feb-24 A	12-Apr-26	28-Jul-25	10-Aug-25	-246			
Turbine Hall BS Works		60	39		01-Oct-25 A	08-May-26	05-Jun-25	04-Sep-25	-247			
12-1320	Plumbing & Drainage System	30	30	40%	31-Oct-25 A	29-Apr-26	05-Jun-25	05-Jul-25	-299			
12-1330	MVAC System	40	39	90%	08-Oct-25 A	08-May-26	05-Jun-25	14-Jul-25	-299			
12-1350	Electrical and Lighting System	30	16	70%	01-Oct-25 A	15-Apr-26	05-Jul-25	21-Jul-25	-269			
12-1360	Security, Surveillance & Communication System	30	9	70%	15-Oct-25 A	15-Apr-26	26-Aug-25	04-Sep-25	-224			
Compressor & CCCW Bld BS Works		192	46		20-Mar-24 A	15-May-26	05-Jun-25	10-Aug-25	-279			
12-1370	Plumbing & Drainage System	60	22	95%	31-Mar-24 A	22-Apr-26	05-Jun-25	27-Jun-25	-299			
12-1380	MVAC System	120	39	95%	15-May-24 A	08-May-26	05-Jun-25	14-Jul-25	-299			
12-1400	Electrical and Lighting System	120	46	95%	20-Mar-24 A	15-May-26	05-Jun-25	21-Jul-25	-299			
12-1410	Security, Surveillance & Communication System	90	13	55%	20-Mar-24 A	12-Apr-26	28-Jul-25	10-Aug-25	-246			
Chimney BS Works		234	64		16-Sep-25 A	02-Jun-26	05-Jun-25	17-Nov-25	-197			
12-1520	Plumbing & Drainage System	14	9	35%	16-Sep-25 A	09-Apr-26	04-Aug-25	13-Aug-25	-238			
12-1530	MVAC System	12	12	0%	18-Apr-26	29-Apr-26	02-Jul-25	14-Jul-25	-290			
12-1550	Electrical and Lighting System	30	46	60%	08-Oct-25 A	15-May-26	05-Jun-25	21-Jul-25	-299			
12-1560	Security, Surveillance & Communication System	30	15	5%	31-Oct-25 A	14-Apr-26	11-Aug-25	25-Aug-25	-232			
12-1570	Lift Installation (Chimney)	52	64	0%	14-Mar-26 A	02-Jun-26	15-Sep-25	17-Nov-25	-197	Update Actual Start Date		
Mechanical Treatment Plant & Water Treatment Plant Bld BS Works		455	46		30-Jun-24 A	15-May-26	05-Jun-25	15-Oct-25	-213			
Mechanical Treatment BS Works		182	39		31-Mar-25 A	08-May-26	05-Jun-25	04-Sep-25	-247			
12-1420	Plumbing & Drainage System	40	28	39%	31-Mar-25 A	27-Apr-26	05-Jun-25	03-Jul-25	-299			
12-1430	MVAC & OCS System	35	39	86%	31-Mar-25 A	08-May-26	05-Jun-25	14-Jul-25	-299			
12-1440	Fire Service System	77	16	96%	26-May-25 A	15-Apr-26	14-Aug-25	30-Aug-25	-228	Remove Successor 16-1665(5a) SS0		
12-1450	Electrical and Lighting System	120	28	77%	26-May-25 A	27-Apr-26	23-Jun-25	21-Jul-25	-280			
12-1460	Security, Surveillance & Communication System	80	13	51%	31-Mar-25 A	12-Apr-26	22-Aug-25	04-Sep-25	-221			
Water Treatment Plant BS Works		151	46		30-Jun-24 A	15-May-26	05-Jun-25	15-Oct-25	-213			
12-1580(7)	Plumbing & Drainage System	120	28	81%	30-Jun-24 A	27-Apr-26	05-Jun-25	03-Jul-25	-299			
12-1590(7)	MVAC & OCS System	120	39	94%	27-Jul-24 A	08-May-26	05-Jun-25	14-Jul-25	-299			
12-1600(7)	Fire Service System	107	16	97%	28-Jul-24 A	15-Apr-26	29-Sep-25	15-Oct-25	-183			
12-1610(7)	Electrical and Lighting System	120	46	97%	15-Aug-24 A	15-May-26	05-Jun-25	21-Jul-25	-299			
12-1620(7)	Security, Surveillance & Communication System	90	16	92%	30-Jul-24 A	16-Apr-26	29-Jul-25	14-Aug-25	-244			
IWMF Substation BS Works		120	46		10-Oct-23 A	15-May-26	05-Jun-25	10-Aug-25	-279			
12-1470	Plumbing & Drainage System	90	43	93%	10-Oct-23 A	12-May-26	05-Jun-25	18-Jul-25	-299			
12-1480	MVAC System	90	39	98%	11-Oct-23 A	08-May-26	05-Jun-25	14-Jul-25	-299			
12-1500	Electrical and Lighting System	90	46	98%	10-Oct-23 A	15-May-26	05-Jun-25	21-Jul-25	-299			
12-1510	Security, Surveillance & Communication System	90	13	98%	20-Nov-23 A	12-Apr-26	28-Jul-25	10-Aug-25	-246			
Elevated Drive Way and Associated Structures Bld BS Works		227	46		10-Apr-25 A	15-May-26	05-Jun-25	15-Oct-25	-213			
Elevated Drive Way RSA to RSG		211	46		10-Apr-25 A	15-May-26	05-Jun-25	09-Sep-25	-249			
12-1170	Plumbing & Drainage System	60	28	70%	10-Apr-25 A	27-Apr-26	20-Jun-25	18-Jul-25	-284			
12-1180	MVAC System	60	39	95%	31-May-25 A	08-May-26	05-Jun-25	14-Jul-25	-299			
12-1190	Fire Service System (Elevated Driveway)	60	16	95%	10-Apr-25 A	15-Apr-26	14-Aug-25	30-Aug-25	-228	Remove Successor 16-1665(5a) SS0		
12-1200	Electrical and Lighting System	60	46	72%	10-Apr-25 A	15-May-26	05-Jun-25	21-Jul-25	-299			
12-1210	CCTV & Surveillance System	60	16	69%	31-May-25 A	15-Apr-26	24-Aug-25	09-Sep-25	-219			
Elevated Drive Way RSG to RSU		82	46		15-May-25 A	15-May-26	05-Jun-25	15-Oct-25	-213			
12-1580	Plumbing & Drainage System	60	43	65%	15-May-25 A	12-May-26	05-Jun-25	18-Jul-25	-299			
12-1590	MVAC System	60	39	75%	23-Jun-25 A	08-May-26	05-Jun-25	14-Jul-25	-299			
12-1600	Fire Service System (Elevated Driveway)	60	16	95%	15-May-25 A	15-Apr-26	29-Sep-25	15-Oct-25	-183			
12-1610	Electrical and Lighting System	60	46	66%	15-May-25 A	15-May-26	05-Jun-25	21-Jul-25	-299			
12-1620	CCTV & Surveillance System	54	16	72%	31-May-25 A	15-Apr-26	30-Jul-25	14-Aug-25	-244			
Elevated Drive Way RSU to RSAF		90	46		01-May-25 A	15-May-26	05-Jun-25	15-Oct-25	-213			
12-1630	Plumbing & Drainage System	60	43	63%	01-May-25 A	12-May-26	05-Jun-25	18-Jul-25	-299			
12-1640	MVAC System	60	39	70%	07-Jun-25 A	08-May-26	05-Jun-25	14-Jul-25	-299			
12-1650	Fire Service System (Elevated Driveway)	60	16	83%	01-May-25 A	15-Apr-26	29-Sep-25	15-Oct-25	-183			
12-1660	Electrical and Lighting System	60	46	57%	01-May-25 A	15-May-26	05-Jun-25	21-Jul-25	-299			
12-1670	CCTV & Surveillance System	60	16	72%	07-Jun-25 A	15-Apr-26	08-Jul-25	24-Jul-25	-265			
Reception Pavilion BS Works		30	30		31-Mar-26	29-Apr-26	24-Jun-25	29-Jul-25	-274			
12-1220	Plumbing & Drainage System	30	30	0%	31-Mar-26	29-Apr-26	24-Jun-25	23-Jul-25	-280			
12-1230	MVAC System	30	30	0%	31-Mar-26	29-Apr-26	24-Jun-25	23-Jul-25	-280			
Actual Work Remaining Work Critical Remaining Work Milestone Actual Milestone Critical Milestone												
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Keppel Seghers 吉寶西格赫斯-凱華聯營公司 KEPPEL SEGHERS - ZHEN HUA JOINT VENTURE			Contract No. EP/SP/66/12										環境保護署 Environmental Protection Department					
Integrated Waste Management Facilities, Phase 1																		
2026																		
Activity ID		Activity Name			Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M100 Remarks					
													Mar 100	Apr 101				
													May 102	Jun 103				
12-1240		Fire Service System (Reception Pavilion)			30	30	0%	31-Mar-26	29-Apr-26	26-Jun-25	26-Jul-25	-277	Fire Service System (Reception Pavilion)					
12-1250		Electrical and Lighting System			30	30	0%	31-Mar-26	29-Apr-26	26-Jun-25	26-Jul-25	-277	Electrical and Lighting System					
12-1260		Security, Surveillance & Communication System			30	30	0%	31-Mar-26	29-Apr-26	29-Jun-25	29-Jul-25	-274	Security, Surveillance & Communication System					
ACC Equipment Structure BS Works					191	40		17-Oct-25 A	09-May-26	08-Jun-25	02-Nov-25	-189						
12-1580(5a)		Plumbing & Drainage System			40	40	0%	31-Mar-26	09-May-26	08-Jun-25	18-Jul-25	-296	Plumbing & Drainage System					
12-1590(5a)		MVAC System			40	40	0%	31-Mar-26	09-May-26	14-Jun-25	23-Jul-25	-290	MVAC System					
12-1600(5a)		Fire Service System (Equipment/Appliance)			40	9	77.5%	01-Dec-25 A	08-Apr-26	24-Oct-25	02-Nov-25	-158	Fire Service System (Equipment/Appliance)					
12-1610(5a)		Electrical and Lighting System			35	18	10%	17-Oct-25 A	17-Apr-26	28-Jul-25	14-Aug-25	-246	Electrical and Lighting System					
12-1620(5a)		Security, Surveillance & Communication System			40	36	10%	17-Oct-25 A	05-May-26	04-Aug-25	09-Sep-25	-239	Security, Surveillance & Communication System					
Fire Boat Access BS System					206	60		09-Oct-25 A	29-May-26	05-Jun-25	01-Jan-26	-149						
12-2100(6D)		Plumbing System (Berth)			49	49	0%	31-Mar-26	18-May-26	05-Jun-25	23-Jul-25	-299	Plumbing System (Berth)					
12-2120(6D)		Fire Service System (Berth)			60	27	55%	09-Oct-25 A	26-Apr-26	02-Nov-25	29-Nov-25	-149	Fire Service System (Berth)					
12-2130(6D)		Diesel Generator & Electrical System (Berth)			60	60	0%	31-Mar-26	29-May-26	02-Nov-25	01-Jan-26	-149	Diesel Generator & Electrical System (Berth)					
Seawater Intake Chamber BS Works					71	18		30-Nov-25 A	17-Apr-26	06-Jul-25	02-Nov-25	-167						
12-1630(7)		Plumbing & Drainage System			40	12	70%	31-Dec-25 A	11-Apr-26	06-Jul-25	18-Jul-25	-268	Plumbing & Drainage System					
12-1640(7)		MVAC System			40	8	80%	31-Dec-25 A	07-Apr-26	06-Jul-25	14-Jul-25	-268	MVAC System					
12-1650(7)		Fire Service System (Equipment/Appliance)			40	9	92%	30-Nov-25 A	08-Apr-26	24-Oct-25	02-Nov-25	-158	Fire Service System (Equipment/Appliance)					
12-1660(7)		Electrical and Lighting System			30	5	85%	30-Nov-25 A	04-Apr-26	21-Aug-25	25-Aug-25	-222	Electrical and Lighting System					
12-1670(7)		Security, Surveillance & Communication System			30	18	40%	31-Dec-25 A	17-Apr-26	08-Aug-25	25-Aug-25	-235	Security, Surveillance & Communication System					
EOS Equipment Room at Portion 5A BS Works					14	14		14-Jul-26	27-Jul-26	14-Jul-26	27-Jul-26	0						
12-1680(M100)		AC, Electrical and Fire Services			14	14	0%	14-Jul-26	27-Jul-26	14-Jul-26	27-Jul-26	0	New Activity					
12-1690(M100)		24-core Armoured Optical Fiber Cables			4	4	0%	14-Jul-26	17-Jul-26	24-Jul-26	27-Jul-26	10	New Activity					
Process Equipment Installation					705	120		01-Mar-23 A	28-Jul-26	05-Jun-25	02-Oct-25	-299						
Process Building - Waste Bunker & Tipping Hall Bld Process Equipment Installation					630	45		01-Mar-23 A	14-May-26	15-Jun-25	28-Sep-25	-228						
Equipment, Piping and Instrument Installation and Connection Works					16	16		20-Jul-25 A	15-Apr-26	22-Jul-25	07-Aug-25	-251						
Process Building (Module 2)					16	16		20-Jul-25 A	15-Apr-26	22-Jul-25	07-Aug-25	-251						
12-3060(6F)		Pipe Testing			16	16	90%	20-Jul-25 A	15-Apr-26	22-Jul-25	07-Aug-25	-251	Remove Actual Finish Date					
Process Building (Cranes and Shredder)					76	45		09-Feb-26 A	14-May-26	15-Jun-25	28-Sep-25	-228						
Process Building (Module 1)					35	35		31-Mar-26	04-May-26	15-Jun-25	25-Jul-25	-284						
13-1000-4(7M)		50T Hoisting Beam System Installation (Near Grid PB12)			35	35	0%	31-Mar-26*	04-May-26	20-Jun-25	25-Jul-25	-284	50T Hoisting Beam System Installation (Near Grid PB12)					
13-1000-9(6B)		Monorail Hoist System installation in CCR Electrical Switch room +13.75mPD			30	30	0%	31-Mar-26*	29-Apr-26	15-Jun-25	15-Jul-25	-288	Monorail Hoist System installation in CCR Electrical Switch room +13.75mPD					
13-1000-9(6B)		Monorail Hoist System installation in CCR Electrical Switch room +23mPD			30	30	0%	31-Mar-26	29-Apr-26	25-Jun-25	25-Jul-25	-279	Monorail Hoist System installation in CCR Electrical Switch room +23mPD					
Process Building (Module 2)					45	45		31-Mar-26	14-May-26	15-Aug-25	28-Sep-25	-228						
13-1004-4(7M)		50T Hoisting Beam System Installation (Near Grid PB21)			45	45	0%	31-Mar-26	14-May-26	15-Aug-25	28-Sep-25	-228	Remove Successor 16-1725(5a) FFO; Add Successor 16-1740 FFO					
Process Building (Module 3)					45	5		09-Feb-26 A	04-Apr-26	18-Jul-25	22-Jul-25	-256						
13-1008-4(7M)		40T Hoisting Beam System Installation (Near Grid PBG)			45	5	90%	09-Feb-26 A	04-Apr-26	18-Jul-25	22-Jul-25	-256	40T Hoisting Beam System Installation (Near Grid PBG)					
Process Building (WWTP Equipment Installation)					390	32		01-Mar-23 A	01-May-26	10-Jul-25	20-Aug-25	-254						
Stage 2 (WWTP Remaining)					390	32		01-Mar-23 A	01-May-26	10-Jul-25	20-Aug-25	-254						
13-1010-1(6)		WWTP Piping and instrument installation			120	32	99%	01-Mar-23 A	01-May-26	10-Jul-25	10-Aug-25	-264	WWTP Piping and instrument installation					
13-1010-11(M63)		Cooling Tower installation @+17.5 mPd			48	32	97%	21-Jul-25 A	01-May-26	20-Jul-25	20-Aug-25	-254	Cooling Tower installation @+17.5 mPd					
13-1010-2(6)		WWTP Electrical Equipment installation & Cable pulling and termination			54	32	99%	02-Apr-25 A	01-May-26	10-Jul-25	10-Aug-25	-264	WWTP Electrical Equipment installation & Cable pulling and termination					
Process Building (Central Control System Installation)					30	2		15-Jan-26 A	01-Apr-26	19-Aug-25	20-Aug-25	-224						
13-2285(7L)		AMDAC Installation			30	2	95%	15-Jan-26 A	01-Apr-26	19-Aug-25	20-Aug-25	-224	AMDAC Installation					
Process Building (Waste Tipping Door)					45	9		15-Aug-25 A	08-Apr-26	30-Jun-25	08-Jul-25	-274						
13-2290-3(7J)		Installation of Waste Tipping Door (Module 3)			45	9	80%	15-Aug-25 A	08-Apr-26	30-Jun-25	08-Jul-25	-274	Installation of Waste Tipping Door (Module 3)					
Process Building - Boiler House & Flue Gas Treatment Bld Process Equipment Installation					31	2		31-Oct-25 A	01-Apr-26	21-Jul-25	22-Jul-25	-253						
Process Building (Installation TPU Module)					30	2		31-Oct-25 A	01-Apr-26	21-Jul-25	22-Jul-25	-253						
TPU Train 6					30	2		31-Oct-25 A	01-Apr-26	21-Jul-25	22-Jul-25	-253						
13-1430		Pipe Insulation Works			30	2	95%	31-Oct-25 A	01-Apr-26	21-Jul-25	22-Jul-25	-253	Pipe Insulation Works					
Process Building (Installation of Flue Gas Module)					31	2		31-Oct-25 A	01-Apr-26	21-Jul-25	22-Jul-25	-253						
FGC Train 6					31	2		31-Oct-25 A	01-Apr-26	21-Jul-25	22-Jul-25	-253						
13-1960		Pipe Insulation Works			31	2	95%	31-Oct-25 A	01-Apr-26	21-Jul-25	22-Jul-25	-253	Remove Successor 16-1560 FFO					
Turbine Hall Bld Equipment Installation					440	56		31-Dec-24 A	25-May-26	05-Jun-25	06-Aug-25	-292						
Turbine Hall Module 3 Installation					303	27		31-Dec-24 A	26-Apr-26	05-Jun-25	01-Jul-25	-299						
13-2240		Turbine Hall Piping Insulation Works			30	1	98%	01-Oct-25 A	31-Mar-26	22-Jun-25	22-Jun-25	-282	Turbine Hall Piping Insulation Works					
13-2250		Turbine Electrical installation and instrumentation Works			77	27	90%	31-Dec-24 A	26-Apr-26	05-Jun-25	01-Jul-25	-299	Turbine Electrical installation and instrumentation Works					
Turbine Hall Electrical Room Equipment Installation					258	56		05-Nov-25 A	25-May-26	12-Jun-25	06-Aug-25	-292						
Turbine Hall Electrical Room @+15.00mPD					258	56		05-Nov-25 A	25-May-26	12-Jun-25	06-Aug-25	-292						
13-2290-5(6B)		Monorail Hoist System installation in Turbine Hall (1st Floor @+15)			16	16	0%	31-Mar-26*	15-Apr-26	29-Jun-25	15-Jul-25	-274	Monorail Hoist System installation in Turbine Hall (1st Floor @+15)					
13-2470-1(7M)		IS Limiter No. 1 Cabling and Termination			72	32	80%	05-Nov-25 A	01-May-26	06-Jul-25	06-Aug-25	-268	Add Successor 15-1035-1(7M) FS0; Remove Successor 15-1035(7) FFO					
13-2730-2(7M)		IS Limiter No. 2 Cabling and Termination			12	56	10%	26-Jan-26 A	25-May-26	12-Jun-25	06-Aug-25	-292	IS Limiter No. 2 Cabling and Termination					
Turbine Hall Electrical Room @+23.50mPD					16	16		31-Mar-26	15-Apr-26	29-Jun-25	15-Jul-25	-274						
13-2290-6(6B)		Monorail Hoist System installation in Turbine Hall (3rd Floor @+23.5)			16	16	0%	31-Mar-26*	15-Apr-26	29-Jun-25	15-Jul-25	-274	Monorail Hoist System installation in Turbine Hall (3rd Floor @+23.5)					
Independent Redundancy Electrical System (IRES)					30	45		15-Dec-25 A	14-May-26	06-Jun-25	20-Jul-25	-298						
13-2300-1(7K)		Installation of Independent Redundancy Electrical System (IRES)			30	45	50%	15-Dec-25 A	14-May-26	06-Jun-25	20-Jul-25	-298	Remove Successor 15-1035-2(&M) FS0					
Mechanical Treatment Plant Bld Process Equipment Installation					363	49		30-Jun-25 A	18-May-26	05-Jun-25	23-Jul-25	-299						
13-2370		MT Plant Process Mechanical Equipment Installation			150	49	10%	01-Feb-26 A	18-May-26	05-Jun-25	23-Jul-25	-299	MT Plant Process Mechanical Equipment Installation					
13-2370-1(6A)		Installation 5 nos. of Transformers @+6.5mPD			50	19	62%	30-Jun-25 A	18-Apr-26	28-Jun-25	16-Jul-25	-276	Installation 5 nos. of Transformers @+6.5mPD					
3-Month Rolling Programme (March 2026)													Actual Work		Critical Remaining Work		Actual Milestone	
PAGE 6 OF 10													Remaining Work		Milestone		Critical Milestone	

Keppel Seghers 吉寶西格赫斯-德華聯營公司 KEPPEL SEGHERS - ZHEN HUA JOINT VENTURE												Contract No. EP/SP/66/12				環境保護署 Environmental Protection Department	
Integrated Waste Management Facilities, Phase 1																	
Activity ID		Activity Name				Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M100 Remarks			
13-2380		MT Plant Process Electrical Installation				49	49	0%	31-Mar-26	18-May-26	05-Jun-25	23-Jul-25	-299	Remove Actual Start Date			
13-2650(6D)		Transformers & MT Plant Bldg. Switchroom+6.5mPD				80	49	38.75%	30-Jun-25 A	18-May-26	05-Jun-25	23-Jul-25	-299				
Water Treatment Bld Process Equipment Installation						120	120		31-Mar-26	28-Jul-26	05-Jun-25	02-Oct-25	-299				
Stage 2 (WTP Remaining)						120	120		31-Mar-26	28-Jul-26	05-Jun-25	02-Oct-25	-299				
13-2410-2(6D)		Laborabry furniture installation @ WTP Bldg @+13.5mPD				120	120	0%	31-Mar-26	28-Jul-26	05-Jun-25	02-Oct-25	-299				
13-2410-3(6E)		Laboratory Equipment installation @ WTP Bldg @+13.5mPD				63	63	0%	31-Mar-26	01-Jun-26	05-Jun-25	06-Aug-25	-299	Update Original Duration from 76d to 63d			
IWMF Substation Bld Equipment Installation						60	12		15-Sep-25 A	11-Apr-26	26-Jul-25	06-Aug-25	-248				
13-2650-1(7K)		Installation of Power Management and Control System (PMCS)				60	12	80%	15-Sep-25 A	11-Apr-26	26-Jul-25	06-Aug-25	-248	Installation of Power Management and Control System (PMCS)			
Elevated Drive Way & Storage Bld Equipment Installation						92	46		31-Oct-25 A	15-May-26	30-Jul-25	26-Sep-25	-231				
13-2500		Workshop Equipment				21	1	95%	31-Oct-25 A	01-Apr-26	30-Jul-25	31-Jul-25	-244	Workshop Equipment			
13-2630-2(6D)		EOTC Hoist System installation in Vehicle Workshop +6.5mPD				30	46	80%	03-Jan-26 A	15-May-26	12-Aug-25	26-Sep-25	-231	EOTC Hoist System installation in Vehicle Workshop +6.5mPD			
Seawater Intake Chamber						15	8		19-Nov-25 A	07-Apr-26	08-Jul-25	15-Jul-25	-266				
13-2540-1(6B)		Monorail Hoist System installation in Sea Water Intake Pump Area				15	8	50%	19-Nov-25 A	07-Apr-26	08-Jul-25	15-Jul-25	-266	Monorail Hoist System installation in Sea Water Intake Pump Area			
Equipment Installation at External Area						322	61		18-Jun-25 A	30-May-26	21-Jun-25	20-Aug-25	-283				
13-2510		Installation of Container Cranes at Berth Area				45	61	80%	18-Jun-25 A	30-May-26	21-Jun-25	20-Aug-25	-283	Installation of Container Cranes at Berth Area			
13-2515(7L)		Installation and SAT of Onshore Vessel Power Supply System				48	48	0%	31-Mar-26	17-May-26	04-Jul-25	20-Aug-25	-270	Installation and SAT of Onshore Vessel Power Supply System			
External Process Pipe Works						201	7		22-Jan-25 A	07-Apr-26	15-Jul-25	14-Aug-25	-235				
Chimney Flue Gas Ducting Works						201	7		22-Jan-25 A	07-Apr-26	15-Jul-25	14-Aug-25	-235				
13-2620		Line 1 & 2 Flue Gas Duct Insulation Works				12	1	95%	22-Jan-25 A	31-Mar-26	14-Aug-25	14-Aug-25	-229	Remove Successor 16-1680 SS0; Add Successor 16-1740 FS0			
13-2625-0(M81)		Line 3 & 4 Flue Gas Duct Insulation Works				12	1	95%	01-May-25 A	31-Mar-26	14-Aug-25	14-Aug-25	-229	Remove Successor 16-1720 FF0; Add Successor 16-1725(5a) FF0			
13-2625-1(M81)		Line 5 & 6 Flue Gas Duct Insulation Works				14	1	95%	30-Jul-25 A	31-Mar-26	22-Jul-25	22-Jul-25	-252				
13-2700 (6F)		Flue Gas Duct Instrumentation Works				30	7	76%	06-May-25 A	07-Apr-26	15-Jul-25	22-Jul-25	-258	Flue Gas Duct Instrumentation Works			
13-2710 (6F)		Equipment installation				26	6	76%	06-Sep-25 A	07-Apr-26	16-Jul-25	22-Jul-25	-258	Remove Successor 16-1970-4(7H) FS0; Add Successor 16-1750 FF0			
Landscape, External Road and Drains Works						1541	202		28-Apr-22 A	18-Oct-26	05-Jun-25	23-Dec-25	-299				
Site Wide/External BS System						275	63		14-Aug-25 A	01-Jun-26	02-Jul-25	09-Dec-25	-174				
14-1000(M81)		BS Works for Weighbridge				38	15	80%	14-Aug-25 A	16-Apr-26	30-Jul-25	14-Aug-25	-245	Remove Successor 16-1440 FF0; Add Successor 16-1725(5a) FF0			
14-1005(7L)		ABWF Works for Weighbridge Office				78	33	57.18%	15-Oct-25 A	04-May-26	07-Sep-25	10-Oct-25	-206	ABWF Works for Weighbridge Office			
14-1100(6D)		Site Wide and External BS System				63	63	0%	31-Mar-26	01-Jun-26	09-Aug-25	10-Oct-25	-234	Site Wide and External BS System			
14-3030(7)		Electrical Services Installation at Berth Area				40	16	60%	15-Aug-25 A	15-Apr-26	02-Jul-25	17-Jul-25	-272	Electrical Services Installation at Berth Area			
14-3035(7L)		Installation of Tide Level Measurement System				30	30	0%	30-Apr-26	29-May-26	10-Nov-25	09-Dec-25	-171	Installation of Tide Level Measurement System			
External Utilities Works						1465	126		28-Apr-22 A	03-Aug-26	05-Jun-25	17-Oct-25	-290				
External Utilities C&S Works						533	31		08-Oct-24 A	30-Apr-26	17-Jun-25	02-Aug-25	-271				
14-1055(7)		Cable Duct and Drawpit				138	31	80%	15-Sep-25 A	30-Apr-26	03-Jul-25	02-Aug-25	-271	Cable Duct and Drawpit			
14-4060(7)		Utility Trench Construction Section UT7				62	31	95%	08-Oct-24 A	30-Apr-26	17-Jun-25	17-Jul-25	-287	Utility Trench Construction Section UT7			
External Power & Signal Cable Laying in Utility Trench						304	62		31-May-25 A	31-May-26	05-Jun-25	17-Oct-25	-226				
14-4100(7)		External Power & Signal Cable Laying - Substation to Electrical Building and ACC				30	62	50%	15-Jul-25 A	31-May-26	16-Jun-25	16-Aug-25	-288	External Power & Signal Cable Laying - Substation to Electrical Building and ACC			
14-4110(7)		External Power & Signal Cable - Electrical Building to PB Module 1 & 2 and CCCW				30	62	65%	10-Jun-25 A	31-May-26	05-Jun-25	05-Aug-25	-299	External Power & Signal Cable - Electrical Building to PB Module 1 & 2 and CCCW			
14-4120(7)		External Power & Signal Cable Laying - Electrical Building to PB Module 3				30	34	40%	15-Jun-25 A	03-May-26	05-Jun-25	08-Jul-25	-299	External Power & Signal Cable Laying - Electrical Building to PB Module 3			
14-4130(7)		External Power & Signal Cable Laying - Electrical Building to MT & WTP, Process Building Module 1				30	62	75%	31-May-25 A	31-May-26	16-Jun-25	16-Aug-25	-288	External Power & Signal Cable Laying - Electrical Building to MT & WTP, Process Building Module 1			
14-4140(7)		External Power & Signal Cable Laying - Electrical Building to Elevated Driveway				32	44	75%	15-Jun-25 A	13-May-26	05-Jun-25	18-Jul-25	-299	External Power & Signal Cable Laying - Electrical Building to Elevated Driveway			
14-4150(7)		External Power & Signal Cable Laying - Electrical Building to Administration Building				30	62	75%	15-Jun-25 A	31-May-26	17-Aug-25	17-Oct-25	-226	External Power & Signal Cable Laying - Electrical Building to Administration Building			
14-4160(7)		External Power & Signal Cable Laying - Electrical Building to Reception Pavilion				30	30	0%	01-May-26	30-May-26	18-Jul-25	16-Aug-25	-287	Remove Actual Start Date			
14-4170(7)		External Power & Signal Cable Laying - Elevated Driveway to Berth Area				30	58	30%	05-Jan-26 A	27-May-26	05-Jun-25	01-Aug-25	-299	External Power & Signal Cable Laying - Elevated Driveway to Berth Area			
Drainage Works						594	126		01-Dec-24 A	03-Aug-26	15-Jun-25	09-Oct-25	-299				
Overtopping Drain System						400	126		03-Jun-25 A	03-Aug-26	03-Jul-25	09-Oct-25	-299				
East Culvert (3.5m x 2.5m x 118m)						400	126		03-Jun-25 A	03-Aug-26	18-Jul-25	09-Oct-25	-299				
14-2020		Rectangular Section (69m @10m/5d)				40	21	80%	03-Jun-25 A	20-Apr-26	18-Jul-25	08-Aug-25	-256	Rectangular Section (69m @10m/5d)			
14-2030		Trapezoidal Section (159m @10m/5d)				62	62	0%	03-Jun-26*	03-Aug-26	08-Aug-25	09-Oct-25	-299				
West Culvert (2.5m x 2.5m x 102m)						290	23		27-Jun-25 A	22-Apr-26	03-Jul-25	09-Oct-25	-196				
14-3010		Pipe Section (69m @5m/d)				14	14	0%	02-Apr-26*	15-Apr-26	25-Sep-25	09-Oct-25	-189	Update Original Duration from 47d to 14d			
14-3020		Rectangular Section (184m @10m/5d)				100	23	80%	27-Jun-25 A	22-Apr-26	03-Jul-25	25-Jul-25	-271	Rectangular Section (184m @10m/5d)			
U/G Drainage System (Storm & Sewerage)						528	60		01-Dec-24 A	29-May-26	15-Jun-25	13-Aug-25	-289				
14-1000(6D)		External Drainage System Construction Works (Zone OF1)				220	16	75%	23-Dec-24 A	15-Apr-26	03-Jul-25	18-Jul-25	-271	External Drainage System Construction Works (Zone OF1)			
14-1000(7J)10		External Drainage System Construction Works (Zone OF2)				220	31	60%	17-Apr-25 A	30-Apr-26	14-Jul-25	13-Aug-25	-260	External Drainage System Construction Works (Zone OF2)			
14-1000(7J)20		External Drainage System Construction Works (Zone OF3)				220	21	90%	14-Aug-25 A	20-Apr-26	24-Jul-25	13-Aug-25	-250	External Drainage System Construction Works (Zone OF3)			
14-1000(7J)30		External Drainage System Construction Works (Zone OF4)				220	21	75%	07-Jan-25 A	20-Apr-26	24-Jul-25	13-Aug-25	-250	External Drainage System Construction Works (Zone OF4)			
14-1000(7J)40		External Drainage System Construction Works (Zone OF5)				220	16	85%	18-Mar-25 A	15-Apr-26	29-Jul-25	13-Aug-25	-245	External Drainage System Construction Works (Zone OF5)			
14-1000(7J)50		External Drainage System Construction Works (Zone VSW)				75	31	35%	05-Jan-26 A	30-Apr-26	14-Jul-25	13-Aug-25	-260	External Drainage System Construction Works (Zone VSW)			
U/G Storm Drainage System						60	8		01-Dec-24 A	07-Apr-26	06-Aug-25	13-Aug-25	-237				
14-1030(M81)		Construction of Outfall-03				60	8	95%	01-Dec-24 A	07-Apr-26	06-Aug-25	13-Aug-25	-237	Construction of Outfall-03			
U/G Wastewater Drainage System						60	60		31-Mar-26	29-May-26	15-Jun-25	13-Aug-25	-289				
14-1000-1(M55)		Sewage Transfer System for IWMF Vessels (Caisson 13)				60	60	0%	31-Mar-26	29-May-26	15-Jun-25	13-Aug-25	-289	Sewage Transfer System for IWMF Vessels (Caisson 13)			
Earthing System						180	16		28-Apr-22 A	15-Apr-26	13-Jun-25	29-Jun-25	-291				
16-1900-2(6)		Installation of Ground Earthing Mesh				180	16	61.74%	28-Apr-22 A	15-Apr-26	13-Jun-25	29-Jun-25	-291	Installation of Ground Earthing Mesh			
External Road Works						276	128		03-Oct-25 A	05-Aug-26	27-Jun-25	24-Oct-25	-285				
14-1010-2(6D)		Road Works (including high mast lighting)				152	62	25%	03-Oct-25 A	31-May-26	18-Jul-25	18-Sep-25	-255	Road Works (including high mast lighting)			
14-1020		Hard Landscape and Paving Works				110	110	0%	18-Apr-26	05-Aug-26	03-Jul-25	20-Oct-25	-289				
14-1030		Street Furniture Including Furniture at Bunker and Boiler				110	110	0%	18-Apr-26	05-Aug-26	03-Jul-25	20-Oct-25	-289				
14-1040-1(7K)		East Overtopping Channel Bridge				120	120	0%	31-Mar-26	28-Jul-26	27-Jun-25	24-Oct-25	-277				
3-Month Rolling Programme (March 2026)																	
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Actual Work Remaining Work Critical Remaining Work Milestone Actual Milestone Critical Milestone																	

3-Month Rolling Programme (March 2026)
 Actual Work
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 Remaining Work
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3-Month Rolling Programme (March 2026)
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Actual Work

Remaining Work

Critical Remaining Work

Milestone

Actual Milestone

Critical Milestone

Keppel Seghers 吉寶西格赫斯-德華聯營公司 KEPPEL SEGHERS - ZHEN HUA JOINT VENTURE												Contract No. EP/SP/66/12		環境保護署 Environmental Protection Department											
Integrated Waste Management Facilities, Phase 1																									
Activity ID		Activity Name			Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M100 Remarks	2026											
														Mar 100	Apr 101	May 102	Jun 103								
Crane System T&C for Module 1 Hot Comissioning		15	31		21-Aug-25 A	30-Apr-26	22-Jun-25	22-Jul-25	-282																
Waste Crane System T&C		15	31		21-Aug-25 A	30-Apr-26	22-Jun-25	22-Jul-25	-282																
16-1410	Conduct System Commissioning Tests	15	31	90%	21-Aug-25 A	30-Apr-26	22-Jun-25	22-Jul-25	-282				Remove Actual Finish Date			Conduct System Commissioning Tests									
Crane System T&C for Module 2 & 3 Hot Comissioning		20	3		05-Jan-26 A	02-Apr-26	21-Jul-25	14-Aug-25	-231																
Waste Crane System T&C		15	2		05-Jan-26 A	01-Apr-26	21-Jul-25	22-Jul-25	-253																
16-2020	Conduct System Commissioning Tests	15	2	90%	05-Jan-26 A	01-Apr-26	21-Jul-25	22-Jul-25	-253						Conduct System Commissioning Tests										
Ash Crane System T&C		16	3		12-Jan-26 A	02-Apr-26	12-Aug-25	14-Aug-25	-231																
16-2040	Conduct Site Acceptance Tests	15	2	90%	12-Jan-26 A	01-Apr-26	12-Aug-25	13-Aug-25	-231						Conduct Site Acceptance Tests										
16-2050	Conduct System Commissioning Tests	15	3	80%	19-Jan-26 A	02-Apr-26	12-Aug-25	14-Aug-25	-231						Conduct System Commissioning Tests										
On-shore Crane System T&C		209	61		26-Jun-25 A	30-May-26	21-Jun-25	20-Aug-25	-283																
16-2030(M58)	Systemwise Construction Completion Inspection	7	31	90%	26-Jun-25 A	30-Apr-26	21-Jun-25	21-Jul-25	-283				Remove Actual Finish Date			Systemwise Construction Completion Inspection									
16-2040(M58)	Conduct Site Acceptance Tests	15	15	0%	01-May-26	15-May-26	22-Jul-25	05-Aug-25	-283				Remove Actual Start Date			Conduct Site Acceptance Tests									
16-2050(M58)	Conduct System Commissioning Tests	15	15	0%	16-May-26	30-May-26	06-Aug-25	20-Aug-25	-283				Remove Actual Start Date; Remove Successor 16-1665(5a) SS0; Add Successor 16-1825 FS0			Conduct System Commissioning Tests									
Truck Washing System T&C		77	18		03-Jan-26 A	17-Apr-26	28-Jul-25	14-Aug-25	-246																
16-1450	Systemwise Construction Completion Inspection	7	4	50%	03-Jan-26 A	03-Apr-26	28-Jul-25	31-Jul-25	-246						Systemwise Construction Completion Inspection										
16-1460	Conduct Site Acceptance Tests	7	7	0%	31-Mar-26	06-Apr-26	28-Jul-25	03-Aug-25	-246						Conduct Site Acceptance Tests										
16-1470	Conduct System Commissioning Tests	13	13	0%	05-Apr-26	17-Apr-26	02-Aug-25	14-Aug-25	-246						Conduct System Commissioning Tests										
AMDAC System		14	7		03-Mar-26 A	06-Apr-26	14-Aug-25	20-Aug-25	-229																
16-2255(7L)	Conduct Site Acceptance Tests	14	7	50%	03-Mar-26 A	06-Apr-26	14-Aug-25	20-Aug-25	-229				Update Actual Start Date		Conduct Site Acceptance Tests										
CEMS Systems T&C		11	6		15-Jan-26 A	05-Apr-26	17-Jul-25	22-Jul-25	-257																
Module 3		11	6		15-Jan-26 A	05-Apr-26	17-Jul-25	22-Jul-25	-257																
16-1980-5(7H)	Conduct Site Acceptance Tests	7	4	50%	15-Jan-26 A	03-Apr-26	19-Jul-25	22-Jul-25	-255				Update Actual Start Date		Conduct Site Acceptance Tests										
16-1990-6(7H)	Conduct System Commissioning Tests	7	6	20%	20-Jan-26 A	05-Apr-26	17-Jul-25	22-Jul-25	-257				Update Actual Start Date		Conduct System Commissioning Tests										
Drainage Systems T&C		74	74		30-May-26	11-Aug-26	14-Aug-25	26-Oct-25	-289																
16-1910	Systemwise Construction Completion Inspection	14	14	0%	30-May-26	12-Jun-26	14-Aug-25	27-Aug-25	-289							Systemwise Construction Co									
16-1920	Conduct Site Acceptance Tests	30	30	0%	13-Jun-26	12-Jul-26	28-Aug-25	26-Sep-25	-289																
16-1930	Conduct System Commissioning Tests	30	30	0%	13-Jul-26	11-Aug-26	27-Sep-25	26-Oct-25	-289																
Site Lighting Systems T&C		14	14		27-Jul-26	09-Aug-26	11-Oct-25	24-Oct-25	-289																
16-1940	Systemwise Construction Completion Inspection	14	14	0%	27-Jul-26	09-Aug-26	11-Oct-25	24-Oct-25	-289																
Monorail Hoist System T&C		36	36		22-Oct-25 A	05-Jun-26	15-Jul-25	20-Aug-25	-288																
16-2030(M61)	Systemwise Construction Completion Inspection	14	10	30%	22-Oct-25 A	09-May-26	15-Jul-25	25-Jul-25	-288				Update Actual Start Date			Systemwise Construction Completion Inspection									
16-2040(M61)	Conduct Site Acceptance Tests	14	13	10%	03-Nov-25 A	22-May-26	25-Jul-25	06-Aug-25	-288				Update Actual Start Date			Conduct Site Acceptance Tests									
16-2050(M61)	Conduct System Commissioning Tests	14	14	0%	22-May-26	05-Jun-26	07-Aug-25	20-Aug-25	-288							Conduct System Commissioning Tests									
Earthing & Lightning Protection System T&C		31	31		31-Mar-26	30-Apr-26	22-Jun-25	22-Jul-25	-282																
16-1970(6D)	Systemwise Construction Completion Inspection	10	10	0%	31-Mar-26	09-Apr-26	22-Jun-25	01-Jul-25	-282						Systemwise Construction Completion Inspection										
16-1980(6D)	Conduct Site Acceptance Tests (SAT)	14	14	0%	10-Apr-26	23-Apr-26	02-Jul-25	15-Jul-25	-282						Conduct Site Acceptance Tests (SAT)										
16-1990(6D)	Conduct System Commissioning Tests	7	7	0%	24-Apr-26	30-Apr-26	16-Jul-25	22-Jul-25	-282				Remove Successor 16-1665(5a) FF-40; Add Successor 16-1755(5a)			Conduct System Commissioning Tests									
Vehicle Ferry Ramp T&C		15	15		31-Mar-26	14-Apr-26	31-Jul-25	14-Aug-25	-243																
16-1560(7)	Conduct System Commissioning Tests	15	15	0%	31-Mar-26	14-Apr-26	31-Jul-25	14-Aug-25	-243				Remove Successor 16-1665(5a) FF-30; Add Successor 16-1725(5a) FF0			Conduct System Commissioning Tests									
Civil and Builder Works Completion Inspections		139	139		01-Jun-26	17-Oct-26	26-Aug-25	23-Dec-25	-298																
16-1860	Building Internal Finishes Inspections	120	120	0%	01-Jun-26	28-Sep-26	26-Aug-25	23-Dec-25	-279																
16-1870	Building External Finishes Inspections and Water Test	109	109	0%	01-Jul-26	17-Oct-26	06-Sep-25	23-Dec-25	-298																
16-1880	Windows, Louvers, Doors and Roller Shutters inspections	120	120	0%	01-Jun-26	28-Sep-26	26-Aug-25	23-Dec-25	-279																
EOS Equipment Room at Portion 5A T&C		6	6		28-Jul-26	02-Aug-26	28-Jul-26	02-Aug-26	0																
16-2280(M100)	Conduct Site Acceptance Tests (SAT)	6	6	0%	28-Jul-26	02-Aug-26	28-Jul-26	02-Aug-26	0				New Activity												
Incineration Processing T&C		157	77		10-Dec-25 A	15-Jun-26	05-Jun-25	20-Aug-25	-299																
Module 1 & Equipments (Train 1 & 2)		14	14		22-May-26	04-Jun-26	07-Aug-25	20-Aug-25	-288																
16-1670-1(7L)	Remaining Module Function and Operation Test	14	14	0%	22-May-26	04-Jun-26	07-Aug-25	20-Aug-25	-288				Remove Successor 16-1760 FS0; Add Successor 16-1825 FS0			Remaining Module Function and Operation									
Module 2 & Equipments (Train 3 & 4)		70	70		23-Mar-26 A	08-Jun-26	28-Jul-25	20-Aug-25	-292																
16-1725(5a)	System Commissioning Test (Hot Commissioning Phase 2)	26	18	30.77%	23-Mar-26 A	17-Apr-26	28-Jul-25	14-Aug-25	-246				Update Actual Start Date		System Commissioning Test (Hot Commissioning Phase 2)										
16-1730	Module Function and Operation Test	14	14	0%	04-Apr-26	17-Apr-26	01-Aug-25	14-Aug-25	-246						Module Function and Operation Test										
16-1730-1(M100)	Remaining Module Function and Operation Test	14	14	0%	26-May-26	08-Jun-26	07-Aug-25	20-Aug-25	-292				New Activity			Remaining Module Function and Operat									
16-1740	72 Hrs Test	3	3	0%	18-Apr-26	20-Apr-26	15-Aug-25	17-Aug-25	-246						72 Hrs Test										
Module 3 & Equipments (Train 5 & 6)		157	77		10-Dec-25 A	15-Jun-26	05-Jun-25	20-Aug-25	-299																
16-1750	System Commissioning Test (Hot Commissioning Phase 1)	95	48	49.47%	10-Dec-25 A	17-May-26	05-Jun-25	22-Jul-25	-299						System Commissioning Test (Hot Commissioning Phase 1)										
16-1755(5a)	System Commissioning Test (Hot Commissioning Phase 2)	26	26	0%	18-May-26	12-Jun-26	23-Jul-25	17-Aug-25	-299						System Commissioning Test										
16-1760	Module Function and Operation Test	14	14	0%	30-May-26	12-Jun-26	04-Aug-25	17-Aug-25	-299						Module Function and Operat										
16-1770	72 Hrs Test	3	3	0%	13-Jun-26	15-Jun-26	18-Aug-25	20-Aug-25	-299						72 Hrs Test										
Plant Commissioning Test of Facility		104	104		02-Jun-26	13-Sep-26	07-Aug-25	18-Nov-25	-299																
16-1820	Preparation for Plant Commissioning Test	14	14	0%	02-Jun-26	15-Jun-26	07-Aug-25	20-Aug-25	-299							Preparation for Plant Cr									
16-1825	Plant Commissioning Test	90	90	0%	16-Jun-26	13-Sep-26	21-Aug-25	18-Nov-25	-299																
3-Month Rolling Programme (March 2026)														Actual Work				Critical Remaining Work				Actual Milestone			
PAGE 10 OF 10														Remaining Work				Milestone				Critical Milestone			