

Appendix A Master Programme

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M96 Remarks	2025		2026	
											Nov 96	Dec 97	Jan 98	Feb 99
Programme for Design and Construction Works WP7L1-M96 - 3 Month														
Key Dates														
Contractual Key Dates														
01-1020(7A)	Extension of Time (EOT) Granted (in working days)	376	21	94.55%	28-Jul-24 A	24-Dec-25	29-Nov-25	23-Dec-25	-1					
01-1070(7A)	Extended Date of Substantial Completion of the Works incorporated EOT granted update to Programme Data Date	0	0	0%		24-Dec-25*		23-Dec-25	0					
License/Permit Applications														
DG Licence														
Day Tank & Fuel Oil Storage (Cat 5)														
03-3880(7K)	Application and Issuance of License from Marine Department (MD) for berthing of local oil carrier vessel at IWMF Berth	180	180	0%	01-Jan-26*	29-Jun-26	25-Jun-25	21-Dec-25	-190					
Chemical Stores (all Cat)														
03-1490	DGD and VD Review and Approval of Submission	30	14	53.33%	27-Feb-25 A	13-Dec-25	22-Jul-25	04-Aug-25	-131					
03-1500	DGD Compliance Inspection, Defects Rectification and Re-inspection	30	16	46.67%	16-Jul-25 A	15-Dec-25	20-Jul-25	04-Aug-25	-133					
03-1510	VD Compliance Inspection, Defects Rectification and Re-inspection	30	16	46.67%	16-Jul-25 A	15-Dec-25	20-Jul-25	04-Aug-25	-133					
03-1520	Issuance of DG License	14	14	0%	16-Dec-25	29-Dec-25	05-Aug-25	18-Aug-25	-133	Remove Successor 16-1665(5a) FF-60				
Fire Services Installations (FSI) Certificate														
Fire Services Installations Certificate Inspection														
FSI Phase 2 (TH, CCCW and Chimney)														
03-4002(7L)	Finalize Documentation with FSD	10	10	0%	30-Nov-25	09-Dec-25	13-Dec-25	22-Dec-25	13	New Activity				
03-4004(7L)	Issue Phase 2 FS Certificate	1	1	0%	10-Dec-25	10-Dec-25	23-Dec-25	23-Dec-25	13	New Activity				
FSI Phase 3 (PB M1, Tipping Hall, EDAS, MT&WTP)														
03-4010(7C)	Complete C&S construction and FSI Installations	0	0	0%		19-Jan-26		19-Oct-25	-92					
03-4020(7C)	Application for FSI Inspection	7	7	0%	13-Jan-26	19-Jan-26	13-Oct-25	19-Oct-25	-92	Update Original Duration from 15d to 7d				
03-4030(7C)	FSD Initial Inspection	14	14	0%	20-Jan-26	02-Feb-26	20-Oct-25	02-Nov-25	-92	Update Original Duration from 5d to 14d				
03-4040(7C)	Defect Rectifications	7	7	0%	03-Feb-26	09-Feb-26	07-Dec-25	13-Dec-25	-58	Update Original Duration from 30d to 7d				
03-4050(7C)	Request for FSD Reinspection	7	7	0%	03-Feb-26	09-Feb-26	07-Dec-25	13-Dec-25	-58	Update Original Duration from 15d to 7d				
03-4060(7C)	FSD Reinspection	1	1	0%	10-Feb-26	10-Feb-26	14-Dec-25	14-Dec-25	-58	Update Original Duration from 14d to 1d				
03-4060(7C)10	Hot Smoke Test for PB Module 1 Compartment	4	4	0%	03-Feb-26	06-Feb-26	11-Dec-25	14-Dec-25	-54					
03-4065(7L)	Finalize Documentation with FSD	8	8	0%	11-Feb-26	18-Feb-26	15-Dec-25	22-Dec-25	-58	New Activity				
03-4067(7L)	Issue Phase 3 FS Certificate	1	1	0%	19-Feb-26	19-Feb-26	23-Dec-25	23-Dec-25	-58	New Activity				
FSI Phase 5 (All Remaining Areas)														
03-4130(7C)	Complete C&S construction and FSI Installations	0	0	0%		19-Feb-26		26-Nov-25	-84					
Boilers and Pressure Vessels License														
03-1930(3)	L1 & L2 Preparation and Submit inspection report and associated document to LD	53	8	85%	10-Dec-24 A	07-Dec-25	09-Aug-25	16-Aug-25	-113					
03-1940(3)	L1 & L2 Issuance of all Boiler License	12	12	0%	07-Dec-25	19-Dec-25	16-Aug-25	28-Aug-25	-113	Update Original Duration from 21d to 12d				
03-1960(M83)	L3 & L4 Preparation and Submit inspection report and associated document to LD	30	30	0%	30-Nov-25	29-Dec-25	23-Jun-25	22-Jul-25	-160					
03-1970(M83)	L3 & L4 Issuance of all Boiler License	21	21	0%	30-Dec-25	19-Jan-26	23-Jul-25	12-Aug-25	-160					
03-1980(M83)10	L5 & L6 Preparation and Submit inspection report and associated document to LD	42	42	0%	30-Nov-25	10-Jan-26	14-Jun-25	25-Jul-25	-169					
03-1980(M83)20	L5 & L6 Issuance of all Boiler License	21	21	0%	11-Jan-26	31-Jan-26	26-Jul-25	15-Aug-25	-169					
Lifts or Escalators														
03-1060-1(7C)	Application for a Use Permit for Lifts at Administration Building	30	30	0%	03-Jan-26	01-Feb-26	20-Oct-25	18-Nov-25	-75					
03-1060-1(7C)10	Application for a Use Permit for Lifts at Process Building Stage 1	31	31	0%	01-Feb-26	03-Mar-26	19-Oct-25	18-Nov-25	-105					
03-1060-1(7C)20	Application for a Use Permit for Lifts at Process Building Stage 2	31	31	0%	01-Feb-26	03-Mar-26	19-Oct-25	18-Nov-25	-105					
03-1060-1(7C)30	Application for a Use Permit for Lifts at MTP & WTP	30	30	0%	08-Dec-25	06-Jan-26	20-Sep-25	19-Oct-25	-79					
Design Submissions														
AIP Design Package Submissions														
AIP Auxiliary Plant Systems (2.16)														
05-2780-3(7L)	Onshore Power Supply System Portion 2 (2.16.12)	90	68	25%	04-Aug-25 A	05-Feb-26	09-Jun-26	15-Aug-26	192	New Activity				
DDA Design Package Submissions														
DDA Ground Treatment, Reclamation, Seawall, Breakwater, Berth (2.2)														
05-3450	Seawall design (2.2.20)	60	2	97%	20-Jan-19 A	01-Dec-25	04-Jun-25	05-Jun-25	-179					
05-3480	Onshore crane Facility (2.2.23)	60	3	95%	01-Feb-24 A	02-Dec-25	30-Jul-25	01-Aug-25	-123					
05-3490	Onshore vessel power supply system (2.2.24)	90	29	67.78%	29-Feb-24 A	28-Dec-25	26-Jul-25	23-Aug-25	-127					
05-3500(M90)	Vehicle Ferry Ramp System (2.2.34)	90	29	67.78%	16-Feb-23 A	28-Dec-25	25-Jul-25	22-Aug-25	-128					
05-3510(7J)	Storm Gate System (2.2.39)	90	29	67.78%	05-Jul-25 A	28-Dec-25	19-Jun-25	17-Jul-25	-164					
05-7410(7L)	Tide Level Measurement System	30	30	0%	01-Jan-26*	30-Jan-26	09-Oct-25	07-Nov-25	-84	New Activity				
DDA IWMF Substation (2.8)														
Electrical and instrumentation works design (2.8.15)														
2.8.15.06														
05-4320	Electrical and instrumentation works design (2.8.15.06.01 to 43)	90	6	93.33%	16-Oct-21 A	06-Dec-25	24-Jun-25	30-Jun-25	-158					
DDA Chimney														
05-5540-3(7C)	BMU Design	90	14	84.44%	07-Nov-24 A	13-Dec-25	01-Jul-25	14-Jul-25	-152					
DDA Roads and Utilities (2.10)														
Permanent road works layout on the Artificial Island (2.10.13)														
05-4480	Road signage and markings	90	16	82%	08-Aug-22 A	16-Dec-25	14-Jun-25	30-Jun-25	-168					
05-5400	Roads and hardstandings layout	90	16	82%	08-Aug-22 A	16-Dec-25	08-Jun-25	24-Jun-25	-174					
Sewerage design on the Artificial Island (2.10.14)														
05-4430	Foul Sewerage	60	6	90%	14-Mar-23 A	05-Dec-25	30-Jun-25	06-Jul-25	-153					
05-4440	Contaminated Sewerage (Site Wide Sewerage System)	60	6	90%	14-Mar-23 A	05-Dec-25	30-Jun-25	06-Jul-25	-153					
05-4440-2(M55)	Ship-to-shore Sewage Transfer System for Passenger Ferry	90	5	95%	13-Jan-21 A	04-Dec-25	02-Jul-25	06-Jul-25	-151					
Drainage system design on the Artificial Island (2.10.15)														
05-5310	Surface water Drainage System	90	2	98%	22-Feb-23 A	01-Dec-25	04-Jul-25	06-Jul-25	-148					

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M96 Remarks	2025				2026							
											Nov 96	Dec 97	Jan 98	Feb 99	Nov 96	Dec 97	Jan 98	Feb 99				
DDA Miscellaneous Works (2.14)																						
05-4870	Process Related CCTV and Existing onshore crane replacement works at Portion 2 (2.14.05)	106	106	0%	30-Nov-25	15-Mar-26	09-Sep-25	23-Dec-25	-82													
05-4880	Design of visitors and environmental education facilities (2.14.06)	123	16	86.99%	02-Jun-25 A	15-Dec-25	23-Sep-25	08-Oct-25	-68													
DDA Miscellaneous Detailing (2.15)																						
05-4890	Covered walkway at passenger berth (2.15.09)	70	7	90%	06-Sep-23 A	06-Dec-25	17-Aug-25	23-Aug-25	-105													
05-4900	Gatehouses (2.15.09)	60	18	70%	06-Sep-23 A	17-Dec-25	13-Jun-25	30-Jun-25	-170													
05-4910	Weighbridge office (2.15.08)	32	2	95%	01-Nov-24 A	01-Dec-25	08-Aug-25	09-Aug-25	-114													
System Commissioning Plan																						
05-4830	System Commissioning Test Plan	90	29	67.78%	08-Jan-25 A	28-Dec-25	19-Jun-25	17-Jul-25	-164	Remove Successor 16-1665(5a) FFO												
Procurement of Major Equipment																						
Off-site Fabrication of Incineration Modules																						
Fabrication of Module (TPU)																						
PFab 1- Line 6																						
Precommissioning																						
06-TPU-6-1020	PFab 1-Line 6 - Pre-commissioning	66	31	53.03%	31-Aug-25 A	30-Dec-25	10-Jun-25	10-Jul-25	-173													
Fabrication of Module (FGC)																						
PFab 2 - Line 6																						
Precommissioning																						
06-FGC-6-1030	PFab 2-Line 6 - Pre-commissioning	66	31	53.03%	31-Aug-25 A	30-Dec-25	08-Jun-25	08-Jul-25	-175													
Procurement for Soft Landscape Materials																						
06-1790	Material Submission and Approval	66	46	30.3%	10-Nov-25 A	14-Jan-26	21-Apr-25	05-Jun-25	-223	Update Actual Start Date												
06-1800	Material Procurement & Nursery	79	79	0%	15-Jan-26	03-Apr-26	06-Jun-25	23-Aug-25	-223													
Procurement for Truck Wash System																						
06-2320(1)	Delivery to Site	20	8	60%	16-Jun-25 A	07-Dec-25	06-Jul-25	14-Jul-25	-147													
Procurement for Hard Landscape Materials (Paving, Greening, Furniture and Lighting)																						
06-7000(6)	Material Submission and Approval	60	21	65%	20-Sep-23 A	20-Dec-25	22-Aug-25	11-Sep-25	-100													
06-7010(6)	Material Procurement	30	30	0%	14-Dec-25	12-Jan-26	05-Sep-25	04-Oct-25	-100													
06-7030(6)	Delivery to Site	21	21	0%	06-Jan-26	26-Jan-26	28-Sep-25	18-Oct-25	-100													
Procurement for Curtain Wall Materials																						
06-8210(6D)	Material & Equipment Procurement	90	54	40%	18-Oct-24 A	22-Jan-26	29-May-25	21-Jul-25	-185													
06-8220(6D)	Factory Acceptance Test (FAT)	60	42	30%	30-Jun-25 A	22-Jan-26	10-Jun-25	21-Jul-25	-185													
06-8230(6D)	Delivery to Site	70	56	20%	30-Jun-25 A	24-Jan-26	27-May-25	21-Jul-25	-187													
Off-site Precasting of Facade Panels																						
Chimney																						
06-8280	Steel Claddings Fabrication	67	27	60%	30-Jun-25 A	26-Dec-25	08-Aug-25	03-Sep-25	-114													
06-8290	Factory Acceptance Test (FAT)	60	24	60%	22-Jul-25 A	26-Dec-25	11-Aug-25	03-Sep-25	-114													
06-8300	Delivery to Site	30	27	10%	20-Nov-25 A	26-Dec-25	08-Aug-25	03-Sep-25	-114	Update Actual Start Date												
Procurement for O&M																						
Procurement for Employer Vessel																						
06-1070(7I)	Delivery to Site	16	16	0%	15-Dec-25*	30-Dec-25	20-Jul-25	04-Aug-25	-148	Remove Actual Start Date												
Procurement for Mobile Plant																						
06-1080(7I)	Material Submission and Approval	60	53	11.67%	30-Jun-20 A	21-Jan-26	01-Nov-25	23-Dec-25	-29													
06-1090(7I)	Procurement	90	83	7.78%	02-Jun-25 A	20-Feb-26	02-Oct-25	23-Dec-25	-59													
06-1100(7I)	Factory Acceptance Test (FAT)	120	102	15%	28-Sep-25 A	11-Mar-26	13-Sep-25	23-Dec-25	-78													
06-1110(7I)	Delivery to Site	85	143	0%	21-Apr-25 A	21-Apr-26	03-Aug-25	23-Dec-25	-119	Update Actual Start Date												
Procurement for Pilot Electric Vehicle																						
06-1120(7I)	Material Submission and Approval	60	53	11.67%	29-May-25 A	21-Jan-26	31-Jul-25	21-Sep-25	-122	Remove Actual Finish Date												
06-1130(7I)	Procurement	31	31	0%	22-Jan-26	21-Feb-26	22-Sep-25	22-Oct-25	-122	Remove Actual Start Date: Update Original Duration from 66d to 31d												
06-1140(7I)	Factory Acceptance Test (FAT)	31	31	0%	22-Feb-26	24-Mar-26	23-Oct-25	22-Nov-25	-122	Update Original Duration from 42d to 31d												
Procurement for Mobile Equipment for MT Plant																						
06-1180(7I)	Factory Acceptance Test (FAT)	15	15	0%	05-Jan-26*	19-Jan-26	06-Nov-25	20-Nov-25	-60	Update Original Duration from 8d to 15d												
06-1190(7I)	Delivery to Site	31	31	0%	20-Jan-26	19-Feb-26	21-Nov-25	21-Dec-25	-60	Update Original Duration from 13d to 31d												
Procurement for Vehicles for Passenger																						
06-1210(7I)	Procurement	10	32	0%	27-Nov-25 A	31-Dec-25	13-Sep-25	14-Oct-25	-78													
Procurement for BMU for Chimney																						
06-1280(7J)	Material Submission and Approval	30	30	0%	14-Dec-25	12-Jan-26	15-Jul-25	13-Aug-25	-152													
06-1290(7J)	Procurement	30	30	0%	13-Jan-26	11-Feb-26	14-Aug-25	12-Sep-25	-152													
06-1300(7J)	Factory Acceptance Test (FAT)	20	20	0%	12-Feb-26	03-Mar-26	13-Sep-25	02-Oct-25	-152													
Procurement for Storm Gate System																						
06-1320(7J)	Material Submission and Approval	30	30	0%	29-Dec-25	27-Jan-26	18-Jul-25	16-Aug-25	-164													
06-1330(7J)	Procurement	15	15	0%	28-Jan-26	11-Feb-26	17-Aug-25	31-Aug-25	-164													
06-1340(7J)	Factory Acceptance Test (FAT)	15	15	0%	12-Feb-26	26-Feb-26	01-Sep-25	15-Sep-25	-164													
06-1350(7J)	Delivery to Site	7	7	0%	27-Feb-26	05-Mar-26	16-Sep-25	22-Sep-25	-164													
Maritime Works																						
Marine Construction																						
Phase I - Construction of Perimeter Seawalls																						
Seawall and Berth at DCM Area																						
Seawall Structural Works																						
Remain Works																						
08-1120-4(M55)	Construction of Seawall and Wave Wall Extension from +3mPD to Deck Level for Seawall B No. C73 & C74	60	3	95.51%	01-Dec-23 A	02-Dec-25	01-May-25	04-May-25	-212													

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											Nov 96	Dec 97	Jan 98	Feb 99	Nov 96	Dec 97	Jan 98	Feb 99		
11-1130	Wall and Floor Finishes (Module 1)	180	37	79.67%	01-Aug-24 A	05-Jun-26	06-Jun-25	12-Jul-25	-177											
11-1130-1(7C)	Wall and Floor Finishes (Module 2&3)	60	42	30%	01-Jun-25 A	16-Feb-26	13-Jul-25	23-Aug-25	-177											
11-1140	Curtain Walls and Roof at Viewing Gallery	35	29	16%	02-Jul-25 A	29-Dec-25	04-Aug-25	02-Sep-25	-117											
11-1590-2(7K)	Fire Protection Coating Application (Module 2)	90	9	90%	01-Mar-25 A	08-Dec-25	15-Aug-25	23-Aug-25	-107											
11-1590-3(7K)	Fire Protection Coating Application (Module 3)	90	77	15%	01-Apr-25 A	14-Feb-26	08-Jun-25	23-Aug-25	-175											
Turbine Hall Bld ABWF Works		171	42		17-Jan-25 A	10-Jan-26	24-Jul-25	03-Sep-25	-129											
Electrical Bld ABWF Works		60	30		17-Jan-25 A	29-Dec-25	05-Aug-25	03-Sep-25	-117											
11-1190	Roof Waterproofing	60	30	50%	17-Jan-25 A	29-Dec-25	05-Aug-25	03-Sep-25	-117											
Turbine Hall ABWF Works		148	42		07-Mar-25 A	10-Jan-26	24-Jul-25	03-Sep-25	-129											
11-1200	Door, Roller Shutter, Windows and Louvers Installation	60	6	90%	07-Mar-25 A	05-Dec-25	18-Aug-25	23-Aug-25	-104											
11-1240	Roof Waterproofing	60	42	30%	22-May-25 A	10-Jan-26	24-Jul-25	03-Sep-25	-129											
Compressor & CCCW Bld ABWF Works		162	40		01-Jul-25 A	08-Jan-26	26-Jul-25	03-Sep-25	-127											
11-1260	Metal Railings, Platforms, Gratings, Cable trench covers Installations	40	40	0%	30-Nov-25	08-Jan-26	26-Jul-25	03-Sep-25	-127											
11-1270	Internal Wall and Floor Finishes	90	5	95%	01-Jul-25 A	04-Dec-25	19-Aug-25	23-Aug-25	-103											
11-1290	External Finishes and Roof Waterproofing	40	34	15%	14-Oct-25 A	02-Jan-26	01-Aug-25	03-Sep-25	-121											
Chimney ABWF Works		350	75		13-Jan-25 A	12-Feb-26	06-May-25	03-Sep-25	-162											
11-1000	Installation of Metal Staircase, Railings, Lift Shaft	350	14	96%	13-Jan-25 A	13-Dec-25	06-May-25	19-May-25	-208											
11-1490	Door and Windows Installation	30	30	0%	30-Nov-25	29-Dec-25	25-Jul-25	23-Aug-25	-128	Remove Successor 16-1665(5a) SS0										
11-1500	Internal Wall and Floor Finishes	30	30	0%	30-Nov-25	29-Dec-25	19-Jun-25	18-Jul-25	-164											
11-1520	External Steel Cladding and Waterproofing	83	75	10%	25-Aug-25 A	12-Feb-26	21-Jun-25	03-Sep-25	-162											
Mechanical Treatment Plant & Water Treatment Plant Bld ABWF Works		326	62		06-Jan-25 A	30-Jan-26	21-May-25	03-Sep-25	-149											
Mechanical Treatment Plant ABWF Works		326	62		06-Jan-25 A	30-Jan-26	21-May-25	03-Sep-25	-149											
11-1300	Door, Roller Shutter, Windows and Louvers Installation	90	30	67%	27-Feb-25 A	11-Jan-26	22-Jun-25	21-Jul-25	-174											
11-1310	Metal Railings, Platforms, Gratings, Cable trench covers Installations	120	62	33%	28-Jun-25 A	30-Jan-26	21-May-25	21-Jul-25	-193											
11-1320	Internal Wall and Floor Finishes	120	42	65%	26-Feb-25 A	10-Jan-26	21-May-25	01-Jul-25	-193											
11-1330	External Finishes and Roof Waterproofing	90	43	20%	06-Jan-25 A	24-Jan-26	09-Jun-25	21-Jul-25	-187											
11-1330-0(7L)	Installation of Curtain Walls (MT Plant)	51	51	0%	30-Nov-25	19-Jan-26	15-Jul-25	03-Sep-25	-138	New Activity										
11-1330-1(M63)	Facade Structural Frame Erection	136	27	80%	06-Aug-25 A	27-Dec-25	07-Aug-25	03-Sep-25	-114											
11-1330-2(M63)	Facade Panels Erection (272pcs. @8pcs/d)	90	16	82%	25-Aug-25 A	27-Dec-25	18-Aug-25	03-Sep-25	-114											
Water Treatment Plant ABWF Works		248	16		27-Feb-25 A	15-Dec-25	29-Jun-25	14-Jul-25	-154											
11-1600(7)	Door, Roller Shutter, Windows and Louvers Installation	60	10	89%	27-Feb-25 A	10-Dec-25	04-Jul-25	14-Jul-25	-148											
11-1610(7)	Metal Railings, Platforms, Gratings, Cable trench covers Installations	40	16	33%	02-Oct-25 A	15-Dec-25	29-Jun-25	14-Jul-25	-154											
11-1620(7)	Internal Wall and Floor Finishes	62	16	65%	20-May-25 A	15-Dec-25	29-Jun-25	14-Jul-25	-154											
11-1630(7)	External Finishes, and Roof Waterproofing	40	16	5%	20-Oct-25 A	15-Dec-25	29-Jun-25	14-Jul-25	-154											
11-1650(7)	Facade Panels Erection (272pcs. @8pcs/d)	40	6	84%	30-Oct-25 A	06-Dec-25	08-Jul-25	14-Jul-25	-144											
IWMF Substation ABWF Works		99	99		30-Nov-25	08-Mar-26	28-May-25	03-Sep-25	-186											
11-1380-1(7C)	External Paint Finish	60	60	0%	30-Nov-25	28-Jan-26	28-May-25	26-Jul-25	-186											
11-1380-2(7C)	Green Wall Planter Installation	60	60	0%	08-Jan-26	08-Mar-26	06-Jul-25	03-Sep-25	-186											
Elevated Drive Way and Associated Structures ABWF Works		304	73		08-Mar-25 A	10-Feb-26	08-Jun-25	03-Sep-25	-160											
11-1430	External Finishes and Roof Waterproofing	132	73	45%	01-Aug-25 A	10-Feb-26	23-Jun-25	03-Sep-25	-160											
Elevated Drive Way RSA to RSG		282	60		08-Mar-25 A	28-Jan-26	23-Jun-25	28-Aug-25	-153											
11-1390	Door, Roller Shutter, Windows and Louvers Installation	30	11	65%	09-Apr-25 A	10-Dec-25	25-Jun-25	05-Jul-25	-158											
11-1400	Metal Railings, Platforms, Gratings, Cable trench covers Installations	30	26	15%	01-Nov-25 A	25-Dec-25	03-Aug-25	28-Aug-25	-119	Update Actual Start Date										
11-1410	Internal Wall and Floor Finishes	60	14	77%	08-Mar-25 A	13-Dec-25	23-Jun-25	06-Jul-25	-160											
11-1420	False ceiling and Raise Floor Installation	60	60	0%	30-Nov-25	28-Jan-26	25-Jun-25	23-Aug-25	-158											
Elevated Drive Way RSG to RSU		274	60		01-Apr-25 A	28-Jan-26	08-Jun-25	03-Sep-25	-147											
11-1390-1(M76)	Door, Roller Shutter, Windows and Louvers Installation	30	10	66%	08-Jun-25 A	10-Dec-25	24-Aug-25	03-Sep-25	-97											
11-1400-1(M76)	Metal Railings, Platforms, Gratings, Cable trench covers Installations	60	51	15%	01-Nov-25 A	19-Jan-26	15-Jul-25	03-Sep-25	-138	Update Actual Start Date										
11-1410-1(M76)	Internal Wall and Floor Finishes	57	23	60%	01-Apr-25 A	22-Dec-25	08-Jun-25	30-Jun-25	-175											
11-1420-1(M76)	False ceiling and Raise Floor Installation	60	60	0%	30-Nov-25	28-Jan-26	25-Jun-25	23-Aug-25	-158											
Elevated Drive Way RSU to RSAF		304	60		08-Mar-25 A	28-Jan-26	10-Jun-25	03-Sep-25	-147											
11-1390-2(M76)	Door, Roller Shutter, Windows and Louvers Installation	30	13	57%	01-Jul-25 A	12-Dec-25	22-Aug-25	03-Sep-25	-100											
11-1400-2(M76)	Metal Railings, Platforms, Gratings, Cable trench covers Installations	60	60	0%	30-Nov-25	28-Jan-26	06-Jul-25	03-Sep-25	-147											
11-1410-2(M76)	Internal Wall and Floor Finishes	60	21	20%	08-Mar-25 A	20-Dec-25	10-Jun-25	30-Jun-25	-173											
11-1420-2(M76)	False ceiling and Raise Floor Installation	60	60	0%	30-Nov-25	28-Jan-26	25-Jun-25	23-Aug-25	-158											
Reception Pavilion ABWF Works		45	45		11-Jan-26	25-Feb-26	13-Jun-25	03-Sep-25	-175											
11-1440	Door, Roller Shutter, Windows and Louvers Installation	30	30	0%	11-Jan-26	10-Feb-26	13-Jun-25	13-Jul-25	-212											
11-1450	Metal Railings, Platforms, Gratings, Cable trench covers Installations	30	30	0%	11-Jan-26	10-Feb-26	13-Jun-25	13-Jul-25	-212											
11-1460	Internal Wall and Floor Finishes	30	30	0%	11-Jan-26	10-Feb-26	13-Jun-25	13-Jul-25	-212											
11-1470	False ceiling and Raise Floor Installation	30	30	0%	11-Jan-26	10-Feb-26	13-Jun-25	13-Jul-25	-212											
11-1480	External Finishes, Curtain Walls and Roof Waterproofing	45	45	0%	11-Jan-26	25-Feb-26	21-Jul-25	03-Sep-25	-175	Remove Successor 12-1240 FF0; Add Successor 03-4080(7C) FS0										
Seawater Intake Chamber ABWF Works		207	30		06-May-25 A	29-Dec-25	02-Jun-25	01-Jul-25	-181											
11-1670(7)	Floor, wall and ceiling finishes	26	19	26.92%	24-Jul-25 A	18-Dec-25	09-Jun-25	28-Jun-25	-174											
11-1680(7)	Steel platforms, metal covers, cat ladder and staircase	24	7	70%	06-May-25 A	07-Dec-25	02-Jun-25	09-Jun-25	-181											
11-1690(7)	Roller Shutter Installation	30	30	0%	30-Nov-25	29-Dec-25	02-Jun-25	01-Jul-25	-181											
Building Services Installation		806	165		20-May-22 A	13-May-26	19-May-25	30-Dec-25	-135											
Administration & Viewing Gallery Bld BS Works		516	90		15-Sep-24 A	27-Feb-26	19-May-25	21-Dec-25	-68											
12-1000	Plumbing & Drainage System	120	53	52%	21-Oct-24 A	21-Jan-26	23-May-25	14-Jul-25	-191											
12-1010	MVAC System	120	43	21%	28-Jan-25 A	11-Jan-26	19-May-25	30-Jun-25	-195											
12-1020	Fire Service System (Admin building)	120	40	67%	15-Sep-24 A	18-Jan-26	17-Sep-25	26-Oct-25												

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M96 Remarks	2025				2026					
											Nov 96	Dec 97	Jan 98	Feb 99	Jan 98	Feb 99	Mar 99	Apr 99		
12-1050	FS Lift & Escalator Installation	56	20	2%	20-Oct-25	19-Dec-25	16-Sep-25	05-Oct-25	-75											
12-1050-1(5A)	Installation & Commissioning Test of Education facilities	60	60	0%	30-Dec-25	27-Feb-26	23-Oct-25	21-Dec-25	-68											
Sky Deck BS Works		37	37		09-Jan-26	14-Feb-26	22-Jun-25	18-Nov-25	-88											
12-1580(M62)	Plumbing & Drainage System	30	30	0%	16-Jan-26	14-Feb-26	20-Aug-25	18-Sep-25	-149	Update Original Duration from 60d to 30d										
12-1600(M62)	Fire Service System (Sky Deck)	30	30	0%	15-Jan-26	13-Feb-26	20-Oct-25	18-Nov-25	-87											
12-1610(M62)	Electrical and Lighting System	30	30	0%	09-Jan-26	07-Feb-26	22-Jun-25	21-Jul-25	-201											
12-1620(M62)	CCTV & Surveillance System	30	30	0%	09-Jan-26	07-Feb-26	22-Jun-25	21-Jul-25	-201											
Process Building - Waste Bunker & Tipping Hall Bid BS Works		497	50		11-Oct-23	19-Jan-26	25-May-25	01-Oct-25	-109											
12-1060	Plumbing & Drainage System	180	50	57%	11-Oct-23	18-Jan-26	26-May-25	14-Jul-25	-188											
12-1070	MVAC & OCS System	120	16	61%	14-Oct-23	15-Dec-25	15-Jun-25	30-Jun-25	-168											
12-1080	Fire Service System (Waste Bunker and Tipping Hall)	180	20	59%	11-Oct-23	19-Dec-25	30-Jul-25	18-Aug-25	-123											
12-1090	Electrical and Lighting System	180	50	72%	18-Oct-23	19-Jan-26	25-May-25	14-Jul-25	-188											
12-1100	Security, Surveillance & Communication System	180	20	60%	25-Apr-24	19-Dec-25	26-Jun-25	15-Jul-25	-157											
12-1680(7C)	FS Lift Installation (VG-L1)	40	24	40%	15-Oct-25	23-Dec-25	08-Sep-25	01-Oct-25	-83											
Process Building - Boiler & Flue Gas Bid BS Works		713	71		20-May-22	09-Feb-26	29-May-25	30-Dec-25	-41											
12-1110	Plumbing & Drainage System	180	26	85.22%	11-Oct-23	25-Dec-25	27-Jun-25	22-Jul-25	-156											
12-1120	MVAC System (Module 1 Area)	180	31	69.56%	14-Oct-23	30-Dec-25	31-May-25	30-Jun-25	-183											
12-1120-1(7C)	MVAC System (Module 2 & 3 Area)	60	59	2%	22-Oct-25	27-Jan-26	20-Oct-25	17-Dec-25	-41											
12-1130	Fire Service System (Module 1 Area)	180	8	47%	11-Oct-23	07-Dec-25	30-Jul-25	06-Aug-25	-123											
12-1130-1(7C)	Fire Service System (Module 2 & 3 Areas)	72	71	1%	01-Oct-25	09-Feb-26	20-Oct-25	30-Dec-25	-41	Update Actual Start Date										
12-1140	Electrical and Lighting System	180	47	60.22%	18-Oct-23	15-Jan-26	29-May-25	14-Jul-25	-185											
12-1150	Security, Surveillance & Communication System	180	20	45.89%	25-Apr-24	19-Dec-25	26-Jun-25	15-Jul-25	-157											
12-1160	FS Lift Installation (PB-L1 & L2)	77	46	1%	22-Oct-25	14-Jan-26	17-Aug-25	01-Oct-25	-105											
12-1160-1(7C)	FS Lift Installation (PB-L3, L4, L5)	73	43	3%	22-Oct-25	11-Jan-26	20-Aug-25	01-Oct-25	-102											
12-1580(6E)	Earthing and Lightning Protection System	180	16	21.11%	20-May-22	15-Dec-25	05-Jul-25	20-Jul-25	-148											
Turbine Hall Bid BS Works		152	27		11-Oct-23	26-Dec-25	18-Jun-25	24-Oct-25	-63											
Electrical Bid BS Works		120	13		11-Oct-23	13-Dec-25	28-Jun-25	24-Oct-25	-49											
12-1270	Plumbing & Drainage System	60	13	78%	11-Oct-23	13-Dec-25	28-Jun-25	11-Jul-25	-154											
12-1280	MVAC System	120	2	98%	25-Feb-24	02-Dec-25	28-Jun-25	30-Jun-25	-154											
12-1290	Fire Service System (Electrical Building)	120	5	96%	31-Mar-24	04-Dec-25	20-Oct-25	24-Oct-25	-41											
12-1300	Electrical and Lighting System	120	4	97%	11-Oct-23	03-Dec-25	07-Jul-25	10-Jul-25	-146											
12-1310	Security, Surveillance & Communication System	90	2	98%	25-Feb-24	01-Dec-25	07-Jul-25	08-Jul-25	-146											
Turbine Hall BS Works		60	27		01-Oct-25	26-Dec-25	18-Jun-25	02-Aug-25	-146											
12-1320	Plumbing & Drainage System	30	27	10%	31-Oct-25	26-Dec-25	18-Jun-25	14-Jul-25	-165	Update Actual Start Date										
12-1330	MVAC System	40	12	70%	08-Oct-25	11-Dec-25	19-Jun-25	30-Jun-25	-164											
12-1340	Fire Service System (Turbine Hall)	30	6	80%	01-Oct-25	05-Dec-25	06-Jul-25	11-Jul-25	-147											
12-1350	Electrical and Lighting System	30	9	70%	01-Oct-25	08-Dec-25	06-Jul-25	14-Jul-25	-147											
12-1360	Security, Surveillance & Communication System	30	18	40%	15-Oct-25	17-Dec-25	16-Jul-25	02-Aug-25	-137											
Compressor & CCCW Bid BS Works		192	18		20-Mar-24	17-Dec-25	25-Jun-25	24-Oct-25	-54											
12-1370	Plumbing & Drainage System	60	3	95%	31-Mar-24	02-Dec-25	25-Jun-25	27-Jun-25	-158											
12-1380	MVAC System	120	6	95%	15-May-24	05-Dec-25	25-Jun-25	30-Jun-25	-158											
12-1390	Fire Service System (CCCW Bid)	120	5	96%	27-Apr-24	04-Dec-25	20-Oct-25	24-Oct-25	-41											
12-1400	Electrical and Lighting System	120	18	85%	20-Mar-24	17-Dec-25	27-Jun-25	14-Jul-25	-156											
Chimney BS Works		226	165		16-Sep-25	13-May-26	20-May-25	25-Oct-25	-200											
12-1520	Plumbing & Drainage System	14	11	20%	16-Sep-25	11-Dec-25	24-Aug-25	04-Sep-25	-97											
12-1530	MVAC System	12	12	0%	30-Nov-25	11-Dec-25	19-Jun-25	30-Jun-25	-164											
12-1540	Fire Service System (Chimney)	30	6	80%	01-Oct-25	05-Dec-25	20-Oct-25	25-Oct-25	-41											
12-1550	Electrical and Lighting System	30	15	50%	08-Oct-25	14-Dec-25	30-Jun-25	14-Jul-25	-153											
12-1560	Security, Surveillance & Communication System	30	29	5%	31-Oct-25	29-Dec-25	28-Jun-25	26-Jul-25	-156	Update Actual Start Date										
12-1570	Lift Installation (Chimney)	151	151	0%	14-Dec-25	13-May-26	20-May-25	17-Oct-25	-208	Remove Actual Start Date										
Mechanical Treatment Plant & Water Treatment Plant Bid BS Works		463	36		30-Jun-24	04-Jan-26	09-Jun-25	02-Oct-25	-94											
Mechanical Treatment BS Works		190	36		31-Mar-25	04-Jan-26	09-Jun-25	02-Oct-25	-94											
12-1420	Plumbing & Drainage System	40	28	19%	31-Mar-25	27-Dec-25	17-Jun-25	14-Jul-25	-166											
12-1430	MVAC & OCS System	35	13	64%	31-Mar-25	12-Dec-25	18-Jun-25	30-Jun-25	-165											
12-1440	Fire Service System	77	20	36%	26-May-25	19-Dec-25	30-Jul-25	18-Aug-25	-123											
12-1450	Electrical and Lighting System	120	36	27%	26-May-25	04-Jan-26	09-Jun-25	14-Jul-25	-174											
12-1460	Security, Surveillance & Communication System	80	33	26%	31-Mar-25	01-Jan-26	01-Jul-25	02-Aug-25	-152											
12-1460-1(6C)	Lift Installation (LT-1 - 4)	30	21	30%	07-Sep-25	20-Dec-25	12-Sep-25	02-Oct-25	-79											
Water Treatment Plant BS Works		151	28		30-Jun-24	27-Dec-25	15-Jun-25	19-Sep-25	-99											
12-1580(7)	Plumbing & Drainage System	120	28	61%	30-Jun-24	27-Dec-25	15-Jun-25	13-Jul-25	-168											
12-1590(7)	MVAC & OCS System	120	16	87%	27-Jul-24	15-Dec-25	15-Jun-25	30-Jun-25	-168											
12-1600(7)	Fire Service System	107	21	80%	28-Jul-24	20-Dec-25	30-Aug-25	19-Sep-25	-92											
12-1610(7)	Electrical and Lighting System	120	14	88%	15-Aug-24	14-Dec-25	30-Jun-25	14-Jul-25	-152											
12-1620(7)	Security, Surveillance & Communication System	90	12	87%	30-Jul-24	11-Dec-25	04-Jul-25	15-Jul-25	-149											
IWMF Substation BS Works		120	6		10-Oct-23	06-Dec-25	29-Jun-25	31-Jul-25	-128											
12-1470	Plumbing & Drainage System	90	6	93%	10-Oct-23	06-Dec-25	07-Jul-25	13-Jul-25	-146											
12-1480	MVAC System	90	2	98%	11-Oct-23	06-Dec-25	29-Jun-25	30-Jun-25	-158											
12-1490	Fire Service System (IWMF Substation)	90	2	98%	12-Oct-23	06-Dec-25	30-Jul-25	31-Jul-25	-127											
12-1500	Electrical and Lighting System	90	2	98%	10-Oct-23	06-Dec-25	07-Jul-25	08-Jul-25	-150											
12-1510	Security, Surveillance & Communication System	90	2	98%	20-Nov-23	06-Dec-25	07-Jul-25	08-Jul-25	-150											
Elevated Drive Way and Associated Structures Bid BS Works		227	40		10-Apr-25	09-Jan-26	26-May-25	19-Oct-2												

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M96 Remarks	2025				2026							
											Nov 96	Dec 97	Jan 98	Feb 99	Nov 96	Dec 97	Jan 98	Feb 99				
Process Building (Installation of Flue Gas Module)																						
FGC Train 4																						
13-1830	Electrical instrument and Cabling Works	31	3	90%	30-Jul-25	03-Dec-25	26-Apr-25	29-Apr-25	-217													
FGC Train 5																						
13-1890	Pipe Insulation Works	31	19	50%	31-Oct-25	19-Dec-25	10-Apr-25	29-Apr-25	-233													
13-1900	Electrical instrument and Cabling Works	24	19	20%	31-Oct-25	19-Dec-25	10-Apr-25	29-Apr-25	-233	Update Actual Start Date												
FGC Train 6																						
13-1960	Pipe Insulation Works	31	22	15%	31-Oct-25	21-Dec-25	08-Apr-25	29-Apr-25	-236	Update Actual Start Date												
13-1970	Electrical instrument and Cabling Works	24	22	10%	31-Oct-25	21-Dec-25	08-Apr-25	29-Apr-25	-236	Update Actual Start Date												
ACC Equipment Installation																						
ACC Equipment 2 Installation																						
13-2050	Piping and Instrument Installation and Connection Works	30	2	95%	02-Jun-25	01-Dec-25	07-Jul-25	08-Jul-25	-146													
13-2050-1(6E)	Air Tight Test	14	9	35%	31-Oct-25	09-Dec-25	29-Jun-25	08-Jul-25	-153	Update Actual Start Date												
13-2060	Pipe Insulation Works	30	15	50%	31-Oct-25	14-Dec-25	24-Jun-25	08-Jul-25	-159	Update Actual Start Date												
13-2070	Cable Laying and Termination Works	30	6	80%	06-Sep-25	05-Dec-25	03-Jul-25	08-Jul-25	-150													
ACC Equipment 3 Installation																						
13-2090	Piping and Instrument Installation and Connection Works	37	26	30%	20-Jul-25	25-Dec-25	01-Jun-25	26-Jun-25	-182													
13-2090-1(6E)	Air Tight Test	14	13	10%	05-Nov-25	25-Dec-25	29-Jun-25	11-Jul-25	-167	Update Actual Start Date												
13-2100	Pipe Insulation Works	52	42	20%	31-Oct-25	10-Jan-26	31-May-25	11-Jul-25	-183	Update Actual Start Date												
13-2110	Cable Laying and Termination Works	52	47	10%	31-Oct-25	15-Jan-26	26-May-25	11-Jul-25	-188	Update Actual Start Date												
Turbine Hall Bld Equipment Installation																						
Turbine Hall Module 2 Installation																						
13-2180	Equipment, Piping and Instrument Installation and Connection Works	60	1	98%	07-Oct-24	01-Dec-25	28-Apr-25	29-Apr-25	-215													
13-2190	Turbine Hall Piping Insulation Works	31	3	90%	02-Jun-25	03-Dec-25	22-Jun-25	25-Jun-25	-160													
13-2200	Turbine Electrical installation and instrumentation Works	46	9	80%	02-Jan-25	09-Dec-25	16-Jun-25	25-Jun-25	-166													
Turbine Hall Module 3 Installation																						
13-2230	Equipment, Piping and Instrument Installation and Connection Works	60	9	85%	13-Nov-24	08-Dec-25	31-May-25	08-Jun-25	-183													
13-2240	Turbine Hall Piping Insulation Works	30	6	80%	01-Oct-25	08-Dec-25	11-Jun-25	16-Jun-25	-175													
13-2250	Turbine Electrical installation and instrumentation Works	77	15	50%	31-Dec-24	14-Dec-25	25-May-25	08-Jun-25	-189													
Turbine Hall Electrical Room Equipment Installation																						
13-2730(7)	Cable Laying and Termination for Module 2	32	6	80%	06-Sep-25	09-Dec-25	19-Jun-25	25-Jun-25	-166													
13-2740(7)	Cable Laying and Termination for Module 3	32	16	50%	06-Sep-25	15-Dec-25	24-May-25	08-Jun-25	-190													
Turbine Hall Electrical Room @+15.00mPD																						
13-2290-5(6B)	Monorail Hoist System installation in Turbine Hall (1st Floor @+15)	16	16	0%	30-Nov-25	15-Dec-25	22-Jun-25	07-Jul-25	-161													
Turbine Hall Electrical Room @+23.50mPD																						
13-2290-6(6B)	Monorail Hoist System installation in Turbine Hall (3rd Floor @+23.5)	16	16	0%	30-Nov-25	15-Dec-25	22-Jun-25	07-Jul-25	-161													
Independent Redundancy Electrical System (IRES)																						
13-2300-1(7K)	Installation of Independent Redundancy Electrical System (IRES)	30	30	0%	30-Nov-25	29-Dec-25	27-May-25	25-Jun-25	-187													
Mechanical Treatment Plant Bld Process Equipment Installation																						
13-2370	MT Plant Process Mechanical Equipment Installation	92	92	0%	30-Nov-25	01-Mar-26	21-Apr-25	21-Jul-25	-223													
13-2370-1(6A)	Installation 5 nos. of Transformers @+6.5mPD	50	19	62%	30-Jun-25	18-Dec-25	26-Jun-25	14-Jul-25	-157													
13-2380	MT Plant Process Electrical Installation	92	92	0%	30-Nov-25	01-Mar-26	21-Apr-25	21-Jul-25	-223													
13-2650(6D)	Transformers & MT Plant Bldg. Switchroom+6.5mPD	80	49	38.75%	30-Jun-25	17-Jan-26	27-May-25	14-Jul-25	-187													
Water Treatment Bld Process Equipment Installation																						
Stage 2 (WTP Remaining)																						
13-2410-2(6D)	Laboratory furniture installation @ WTP Bldg @+13.5mPD	120	120	0%	30-Nov-25	29-Mar-26	21-May-25	17-Sep-25	-193													
13-2410-3(6E)	Laboratory Equipment installation @ WTP Bldg @+13.5mPD	76	76	0%	30-Nov-25	13-Feb-26	21-May-25	04-Aug-25	-193													
IWMF Substation Bld Equipment Installation																						
13-2470(7C)	IS Limiter Delivery and Installation (include cable termination)	250	47	81.2%	15-Apr-25	15-Jan-26	02-Jun-25	18-Jul-25	-181													
13-2650-1(7K)	Installation of Power Management and Control System (PMCS)	60	15	75%	15-Sep-25	14-Dec-25	21-Jul-25	04-Aug-25	-132	Update Actual Start Date												
Elevated Drive Way & Storage Bld Equipment Installation																						
13-2490	Vehicle Washing Facilities	21	11	50%	31-Oct-25	10-Dec-25	06-Jul-25	16-Jul-25	-147	Update Actual Start Date												
13-2500	Workshop Equipment	21	11	50%	31-Oct-25	10-Dec-25	06-Jul-25	16-Jul-25	-147	Update Actual Start Date												
13-2630(7)	Electrical Cable laying and termination	30	15	50%	31-Oct-25	14-Dec-25	19-Aug-25	02-Sep-25	-103	Update Actual Start Date												
13-2630-2(6D)	EOTC Hoist System installation in Vehicle Workshop +6.5mPD	30	15	50%	31-Oct-25	14-Dec-25	29-Jun-25	13-Jul-25	-154	Update Actual Start Date												
Seawater Intake Chamber																						
13-2540-1(6B)	Monorail Hoist System installation in Sea Water Intake Pump Area	15	8	50%	19-Nov-25	07-Dec-25	30-Jun-25	07-Jul-25	-153	Update Actual Start Date												
Equipment Installation at External Area																						
13-2515(7L)	Installation and SAT of Onshore Vessel Power Supply System	50	50	0%	01-Jan-26	19-Feb-26	30-Jun-25	18-Aug-25	-185	New Activity												
13-2540	Traffic Control System Installation & Testing	59	12	80%	15-Sep-25	11-Dec-25	30-Jul-25	10-Aug-25	-123													
External Process Pipe Works																						
Process and Non-process Piping Works																						
Pipe Bridge C Piping from Turbine Bld to ACC 2																						
13-2720(M64)	Piping Insulation Works	30	9	70%	01-Oct-25	08-Dec-25	30-Jun-25	08-Jul-25	-153													
Pipe Bridge C Piping from Turbine Bld to ACC 3																						
13-2750(M64)	Piping Insulation Works	30	12	60%	25-Oct-25	11-Dec-25	30-Jun-25	11-Jul-25	-153													
Chimney Flue Gas Ducting Works																						
13-2610-2(6F)	Line 4, 5 & 6 North Side Pipe connection between pipe bridge and chimney	9	3	66.7%	31-Oct-25	02-Dec-25	04-Jul-25	06-Jul-25	-149	Update Actual Start Date												
13-2620	Line 1 & 2 Flue Gas Duct Insulation Works	12	1	90%	22-Jan-25	01-Dec-25	08-Aug-25	09-Aug-25	-113													
13-2625-0(M81)	Line 3 & 4 Flue Gas Duct Insulation Works	12	3	75%	01-May-25	02-Dec-25	15-Jul-25	17-Jul-25	-138													
13-2625-1(M81)	Line 5 & 6 Flue Gas Duct Insulation Works	14	4	70%	30-Jul-25	07-Dec-25	16-Jul-25	20-Jul-25	-139													

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M96 Remarks	2025				2026					
											Nov 96	Dec 97	Jan 98	Feb 99	Nov 96	Dec 97	Jan 98	Feb 99		
13-2700(6F)	Flue Gas Duct Instrumentation Works	30	3	90%	06-May-25 A	02-Dec-25	04-Jul-25	06-Jul-25	-149											
13-2710(6F)	Equipment installation	26	14	45%	06-Sep-25 A	14-Dec-25	22-Jun-25	06-Jul-25	-160											
Landscape, External Road and Drains Works																				
Site Wide/External BS System																				
14-1005(7L)	ABWF Works for Weighbridge Office	78	30	61.03%	15-Oct-25 A	31-Dec-25	08-Sep-25	08-Oct-25	-84	New Activity										
14-1100(6D)	Site Wide and External BS System	79	79	0%	30-Nov-25	16-Feb-26	22-Jul-25	08-Oct-25	-131											
14-3030(7)	Electrical Services Installation at Berth Area	40	16	60%	15-Aug-25 A	15-Dec-25	30-Jun-25	15-Jul-25	-153											
14-3035(7L)	Installation of Tide Level Measurement System	30	30	0%	31-Jan-26	01-Mar-26	08-Nov-25	07-Dec-25	-84	New Activity										
External Utilities Works																				
External Utilities C&S Works																				
14-1055(7)	Cable Duct and Drawpit	138	90	35%	15-Sep-25 A	27-Feb-26	18-May-25	16-Aug-25	-196	Update Actual Start Date										
14-4060(7)	Utility Trench Construction Section UT7	62	12	80%	08-Oct-24 A	12-Dec-25	15-Jul-25	27-Jul-25	-138											
External Power & Signal Cable Laying in Utility Trench																				
14-4100(7)	External Power & Signal Cable Laying - Substation to Electrical Building and ACC	30	15	50%	15-Jul-25 A	14-Dec-25	29-Jun-25	13-Jul-25	-154											
14-4110(7)	External Power & Signal Cable - Electrical Building to PB Module 1 & 2 and CCCW	30	11	65%	10-Jun-25 A	10-Dec-25	12-Jun-25	22-Jun-25	-171											
14-4120(7)	External Power & Signal Cable Laying - Electrical Building to PB Module 3	30	18	40%	15-Jun-25 A	17-Dec-25	12-Jun-25	29-Jun-25	-171											
14-4130(7)	External Power & Signal Cable Laying - Electrical Building to MT & WTP, Process Building Module 1	30	8	75%	31-May-25 A	07-Dec-25	06-Jul-25	13-Jul-25	-147											
14-4140(7)	External Power & Signal Cable Laying - Electrical Building to Elevated Driveway	32	8	75%	15-Jun-25 A	07-Dec-25	27-Jul-25	03-Aug-25	-126	Remove Actual Finish Date										
14-4150(7)	External Power & Signal Cable Laying - Electrical Building to Administration Building	30	8	75%	15-Jun-25 A	07-Dec-25	07-Aug-25	14-Aug-25	-115	Remove Actual Finish Date										
14-4160(7)	External Power & Signal Cable Laying - Electrical Building to Reception Pavilion	30	30	0%	30-Nov-25	29-Dec-25	20-Jul-25	18-Aug-25	-133											
14-4170(7)	External Power & Signal Cable Laying - Elevated Driveway to Berth Area	30	30	0%	30-Nov-25	29-Dec-25	01-Jul-25	30-Jul-25	-152											
External Watermains Laying																				
14-4200(7)	Watermain Laying - WTP to Water Tanks adj to Elevated Driveway (Appx. 190m @6m/3d)	30	5	85%	30-Jun-25 A	04-Dec-25	10-Jul-25	14-Jul-25	-143											
Drainage Works																				
Overtopping Drain System																				
East Culvert (3.5m x 2.5m x 118m)																				
14-2020	Rectangular Section (69m @10m/5d)	40	36	10%	03-Jun-25 A	04-Jan-26	01-Sep-25	07-Oct-25	-90											
14-2030	Trapezoidal Section (159m @10m/5d)	80	46	42.5%	10-Jun-25 A	14-Jan-26	22-Aug-25	07-Oct-25	-100											
West Culvert (2.5m x 2.5m x 102m)																				
14-3010	Pipe Section (69m @5m/d)	32	49	15%	17-Feb-25 A	17-Jan-26	01-Jul-25	18-Aug-25	-152											
14-3020	Rectangular Section (184m @10m/5d)	100	49	10%	27-Jun-25 A	17-Jan-26	01-Jul-25	18-Aug-25	-152											
U/G Drainage System (Storm & Sewerage)																				
14-1000(6D)	External Drainage System Construction Works (Zone OF1)	220	49	45%	23-Dec-24 A	17-Jan-26	18-May-25	06-Jul-25	-196											
14-1000(7J)10	External Drainage System Construction Works (Zone OF2)	220	137	25%	17-Apr-25 A	15-Apr-26	21-Apr-25	04-Sep-25	-223											
14-1000(7J)20	External Drainage System Construction Works (Zone OF3)	220	137	15%	14-Aug-25 A	15-Apr-26	21-Apr-25	04-Sep-25	-223											
14-1000(7J)30	External Drainage System Construction Works (Zone OF4)	220	116	35%	07-Jan-25 A	25-Mar-26	12-May-25	04-Sep-25	-202											
14-1000(7J)40	External Drainage System Construction Works (Zone OF5)	220	77	45%	18-Mar-25 A	14-Feb-26	20-Jun-25	04-Sep-25	-163											
14-1000(7J)50	External Drainage System Construction Works (Zone VSW)	200	77	5%	24-Sep-25 A	14-Feb-26	20-Jun-25	04-Sep-25	-163											
U/G Storm Drainage System																				
14-1020(M81)	Construction of Outfall-02	60	5	91%	30-Dec-24 A	05-Dec-25	30-Aug-25	04-Sep-25	-91											
14-1030(M81)	Construction of Outfall-03	60	39	35%	01-Dec-24 A	07-Jan-26	28-May-25	06-Jul-25	-186											
14-1050(7C)	Construction of Outfall-05	60	39	35%	10-Jun-25 A	07-Jan-26	28-Jul-25	04-Sep-25	-125											
U/G Wastewater Drainage System																				
14-1000-1(M55)	Sewage Transfer System for WMF Vessels (Caisson 13)	60	60	0%	04-Dec-25	02-Feb-26	07-Jul-25	04-Sep-25	-151											
Earthing System																				
16-1900-2(6)	Installation of Ground Earthing Mesh	180	16	61.74%	28-Apr-22 A	15-Dec-25	30-Jun-25	16-Jul-25	-152											
External Road Works																				
14-1010-2(6D)	Road Works (including high mast lighting)	152	92	8%	03-Oct-25 A	04-Mar-26	11-Jul-25	11-Oct-25	-144											
14-1020	Road Paving and Hard Landscape Works	110	110	0%	18-Dec-25	06-Apr-26	01-Jul-25	18-Oct-25	-170											
14-1030	Street Furniture	110	110	0%	18-Dec-25	06-Apr-26	01-Jul-25	18-Oct-25	-170											
14-1040-1(7K)	East Overtopping Channel Bridge	120	120	0%	16-Dec-25	15-Apr-26	25-Jun-25	22-Oct-25	-174											
14-1040-2(7K)	Retaining Wall (Southwest of Vehicle Ferry Ramp)	90	90	0%	16-Dec-25	16-Mar-26	25-Jul-25	22-Oct-25	-144											
Landscaping Works																				
14-1050(7L)	Construction of Sky Bridge	60	60	0%	15-Feb-26*	15-Apr-26	23-Oct-25	21-Dec-25	-115	New Activity										
Metering & Energization																				
Energization of WMF Substation																				
15-1035(7)	Connection to Grid for STG testing	0	0	0%		15-Jan-26		18-Jul-25	-181											
15-1060	Power Export System Grid Synchronization test	30	30	0%	30-Jan-26	28-Feb-26	22-Nov-25	21-Dec-25	-69											
Energization of Submain																				
15-1040-9(7)	Energization of Incoming Power Supply Sub System - Administration Building Area	4	4	0%	07-Dec-25	11-Dec-25	15-Aug-25	18-Aug-25	-115											
15-1042-10(7)	Energization of Incoming Power Supply Sub System - Reception Pavilion Area	4	4	0%	12-Feb-26	16-Feb-26	19-Aug-25	22-Aug-25	-177											
15-1042-11(7)	Energization of Incoming Power Supply Sub System - Berth Area	4	4	0%	15-Jan-26	18-Jan-26	15-Aug-25	18-Aug-25	-153											
Testing & Commissioning																				
SAT & System Commissioning Tests																				
11kV Electrical System T&C																				
Process Building Module 3 11kV T&C																				
16-1910(1)	Systemwise Construction Completion Inspection	7	7	0%	27-Dec-25	03-Jan-26	30-Jun-25	06-Jul-25	-181											
16-1910(7)	Conduct Site Acceptance Tests (SAT)	7	7	0%	03-Jan-26	10-Jan-26	07-Jul-25	13-Jul-25	-181											
16-2000(7)	Conduct System Commissioning Tests	7	7	0%	10-Jan-26	17-Jan-26	14-Jul-25	20-Jul-25	-181											
Elevated Driveway and WWTP 11kV T&C																				
16-2230(7)	Systemwise Construction Completion Inspection and T&C	30	30	0%	08-Dec-25	06-Jan-26	04-Aug-25	02-Sep-25	-126											
Berth Area																				

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M96 Remarks	2025				2026							
											Nov 96	Dec 97	Jan 98	Feb 99	Nov 96	Dec 97	Jan 98	Feb 99				
Turbine Hall Process T&C																						
Turbine Hall Module 1																						
16-1320(7)	Turbine Module 1 Conduct System Commissioning Tests	19	19	0%	01-Dec-25	19-Dec-25	30-Jun-25	18-Jul-25	-154	Remove Successor 16-1670 FFO; Add Successor 16-1670-1(7L) FSO												
Turbine Hall Module 2																						
16-1330(7)	Turbine Module 2 Systemwise Construction Completion Inspection	20	20	0%	30-Nov-25	19-Dec-25	06-Jun-25	25-Jun-25	-177													
16-1340(7)	Turbine Module 2 Conduct Site Acceptance Tests	30	30	0%	12-Dec-25	10-Jan-26	18-Jun-25	17-Jul-25	-177	Update Original Duration from 40d to 30d												
16-1350(7)	Turbine Module 2 Conduct System Commissioning Tests	29	29	0%	25-Dec-25	22-Jan-26	01-Jul-25	29-Jul-25	-177	Update Original Duration from 40d to 29d												
Turbine Hall Module 3																						
16-1360(7)	Turbine Module 3 Systemwise Construction Completion Inspection	20	20	0%	16-Dec-25	04-Jan-26	09-Jun-25	28-Jun-25	-190													
16-1370(7)	Turbine Module 3 Conduct Site Acceptance Tests	30	30	0%	28-Dec-25	26-Jan-26	21-Jun-25	20-Jul-25	-190	Update Original Duration from 40d to 30d												
16-1380(7)	Turbine Module 3 Conduct System Commissioning Tests	29	29	0%	10-Jan-26	07-Feb-26	04-Jul-25	01-Aug-25	-190	Update Original Duration from 40d to 35d												
Independent Redundancy Electrical System (IRES)																						
16-1390(7K)	Conduct Site Acceptance Tests	40	40	0%	30-Dec-25	07-Feb-26	26-Jun-25	04-Aug-25	-187													
Desalination & Demineralization Process T&C																						
Stage 2 (WTP Remaining)																						
16-1300	Systemwise Construction Completion Inspection	13	3	80.03%	27-Apr-25 A	02-Dec-25	27-Jul-25	29-Jul-25	-126													
16-1310	Conduct Site Acceptance Tests	30	12	60%	01-May-25 A	11-Dec-25	03-Jul-25	14-Jul-25	-150													
16-1320	Conduct System Commissioning Tests	21	19	10%	19-Oct-25 A	18-Dec-25	26-Jun-25	14-Jul-25	-157	Remove Successor 16-1680 FSO; Add Successor 16-1740 FSO												
WWTP Process T&C																						
Stage 2 (WWTP Remaining)																						
16-1330	Systemwise Construction Completion Inspection	32	31	3.13%	30-Oct-25 A	30-Dec-25	25-May-25	24-Jun-25	-189													
16-1340	Conduct Site Acceptance Tests (SAT)	31	31	0%	30-Nov-25	30-Dec-25	25-May-25	24-Jun-25	-189													
16-1350	Conduct System Commissioning Tests	47	47	0%	08-Dec-25	23-Jan-26	02-Jun-25	18-Jul-25	-189													
16-1690	WWTP System Commissioning (Phase 2)	14	14	0%	24-Jan-26	06-Feb-26	19-Jul-25	01-Aug-25	-189													
16-1700	WWTP Performance Test	17	17	0%	07-Feb-26	23-Feb-26	02-Aug-25	18-Aug-25	-189													
Mechanical Treatment Plant Process T&C																						
16-1360	Systemwise Construction Completion Inspection	7	7	0%	23-Feb-26	01-Mar-26	15-Jul-25	21-Jul-25	-223													
Crane System T&C																						
Crane System T&C for Module 1 Hot Commissioning																						
Ash Crane System T&C																						
16-1980	Conduct Site Acceptance Tests	15	8	50%	09-Oct-25 A	07-Dec-25	21-Jul-25	28-Jul-25	-132	Remove Actual Finish Date												
16-1990	Conduct System Commissioning Tests	15	15	0%	07-Dec-25	22-Dec-25	29-Jul-25	12-Aug-25	-132	Remove Successor 16-1665(5a) FF-30; Add Successor 16-1725(5a) FFO												
Crane System T&C for Module 2 & 3 Hot Commissioning																						
Waste Crane System T&C																						
16-2020	Conduct System Commissioning Tests	15	15	0%	30-Nov-25	14-Dec-25	06-Jul-25	20-Jul-25	-147													
Ash Crane System T&C																						
16-2030	Systemwise Construction Completion Inspection	7	7	0%	08-Dec-25	13-Jan-26	07-Jul-25	12-Aug-25	-154													
16-2040	Conduct Site Acceptance Tests	15	15	0%	15-Dec-25	29-Dec-25	14-Jul-25	28-Jul-25	-154													
16-2050	Conduct System Commissioning Tests	15	15	0%	30-Dec-25	13-Jan-26	29-Jul-25	12-Aug-25	-154													
Truck Washing System T&C																						
16-1450	Systemwise Construction Completion Inspection	7	7	0%	03-Dec-25	10-Dec-25	10-Jul-25	16-Jul-25	-147													
16-1460	Conduct Site Acceptance Tests	7	7	0%	03-Dec-25	10-Dec-25	10-Jul-25	16-Jul-25	-147													
16-1470	Conduct System Commissioning Tests	13	13	0%	10-Dec-25	23-Dec-25	17-Jul-25	29-Jul-25	-147													
AMDAC System																						
16-2255(7L)	Conduct Site Acceptance Tests	14	14	0%	31-Jan-26	13-Feb-26	05-Aug-25	18-Aug-25	-179	New Activity												
CEMS Systems T&C																						
Module 2																						
16-1970-1(7H)	Systemwise Construction Completion Inspection	3	3	0%	30-Nov-25	02-Dec-25	04-Jul-25	06-Jul-25	-149													
16-1980-2(7H)	Conduct Site Acceptance Tests	7	7	0%	30-Nov-25	06-Dec-25	04-Jul-25	10-Jul-25	-149													
16-1990-3(7H)	Conduct System Commissioning Tests	7	7	0%	07-Dec-25	13-Dec-25	11-Jul-25	17-Jul-25	-149													
Module 3																						
16-1970-4(7H)	Systemwise Construction Completion Inspection	3	3	0%	14-Dec-25	17-Dec-25	07-Jul-25	09-Jul-25	-160													
16-1980-5(7H)	Conduct Site Acceptance Tests	7	7	0%	14-Dec-25	21-Dec-25	07-Jul-25	13-Jul-25	-160													
16-1990-6(7H)	Conduct System Commissioning Tests	7	7	0%	21-Dec-25	28-Dec-25	14-Jul-25	20-Jul-25	-160													
Monorail Hoist System T&C																						
16-2030(M61)	Systemwise Construction Completion Inspection	14	14	0%	01-Jan-26	11-Feb-26	08-Jul-25	18-Aug-25	-177													
16-2040(M61)	Conduct Site Acceptance Tests	14	14	0%	15-Jan-26	28-Jan-26	22-Jul-25	04-Aug-25	-177	Update Original Duration from 30d to 14d												
16-2050(M61)	Conduct System Commissioning Tests	14	14	0%	29-Jan-26	11-Feb-26	05-Aug-25	18-Aug-25	-177	Update Original Duration from 30d to 14d												
Earthing & Lightning Protection System T&C																						
16-1970(6D)	Systemwise Construction Completion Inspection	10	10	0%	30-Nov-25	09-Dec-25	08-Aug-25	17-Aug-25	-114													
16-1980(6D)	Conduct Site Acceptance Tests (SAT)	14	14	0%	10-Dec-25	23-Dec-25	18-Aug-25	31-Aug-25	-114													
16-1990(6D)	Conduct System Commissioning Tests	7	7	0%	24-Dec-25	30-Dec-25	01-Sep-25	07-Sep-25	-114	Remove Successor 15-1040-2(7)												
Vehicle Ferry Ramp T&C																						
16-1560(7)	Conduct System Commissioning Tests	15	15	0%	30-Nov-25	14-Dec-25	14-Aug-25	28-Aug-25	-108													
Civil and Builder Works Completion Inspections																						
16-1880	Windows, Louvers, Doors and Roller Shutters Inspections	120	120	0%	25-Feb-26	25-Jun-26	24-Aug-25	21-Dec-25	-185													
Incineration Processing T&C																						
Module 1 & Equipments (Train 1 & 2)																						
16-1670-1(7L)	Remaining Module Function and Operation Test	14	14	0%	16-Jan-26	29-Jan-26	19-Jul-25	01-Aug-25	-181	New Activity												

Activity ID	Activity Name	Original Duration	Remaining Duration	Activity % Complete	Current Start	Current Finish	Late Start	Late Finish	Total Float	M96 Remarks	2025				2026					
											Nov 96	Dec 97	Jan 98	Feb 99	Jan 98	Feb 99	Mar 99	Apr 99		
16-1680	72 Hrs Test	3	3	0%	04-Dec-25	07-Dec-25	10-Aug-25	12-Aug-25	-116	Update Actual Start Date										
Module 2 & Equipments (Train 3 & 4)		468	103		30-Oct-24 A	12-Mar-26	25-Apr-25	12-Aug-25	-212											
16-1560	Site Acceptance Test (Systemwise Construction Completion Inspection)	120	4	96.67%	30-Oct-24 A	03-Dec-25	26-Apr-25	29-Apr-25	-218											
16-1570	Site Acceptance Test (Pre-commissioning Test)	90	5	94.44%	17-Feb-25 A	04-Dec-25	25-Apr-25	29-Apr-25	-219											
16-1720	System Commissioning Test (Hot Commissioning Phase 1)	71	77	0%	08-Aug-25 A	14-Feb-26	02-May-25	17-Jul-25	-212											
16-1725(5a)	System Commissioning Test (Hot Commissioning Phase 2)	26	26	0%	15-Feb-26	12-Mar-26	18-Jul-25	12-Aug-25	-212	Change Relationship to Successor 16-1730 from FSO to FF0: Update Original Duration from 53d to 26d										
16-1730	Module Function and Operation Test	14	14	0%	27-Feb-26	12-Mar-26	30-Jul-25	12-Aug-25	-212											
Module 3 & Equipments (Train 5 & 6)		349	105		01-Mar-25 A	14-Mar-26	07-Apr-25	20-Jul-25	-237											
16-1580	Site Acceptance Test (Systemwise Construction Completion Inspection)	92	22	76.09%	01-Mar-25 A	21-Dec-25	08-Apr-25	29-Apr-25	-236											
16-1590	Site Acceptance Test (Pre-commissioning Test)	90	23	74.44%	23-Mar-25 A	22-Dec-25	07-Apr-25	29-Apr-25	-237											
16-1750	System Commissioning Test (Hot Commissioning Phase 1)	95	95	0%	10-Dec-25	14-Mar-26	17-Apr-25	20-Jul-25	-237	Update Original Duration from 59d to 95d										