

Appendix A Master Programme

Main project schedule table with columns: Activity ID, Activity Name, Primary Constraint, At Completion Duration, Current Start, Current Finish, Actual Start, Actual Finish, Late Start, Late Finish, Total Float, Activity % Complete, M28 Remarks, and a grid of monthly indicators (F, M, A, M, J, J, A, S, O, N, D) from 2017 to 2023.

Programme for Design and Construction Works March 2020 Update (Rev WP-3-M28)

Page 15 of 23

Legend for activity types and milestones: Primary Baseline, WP3 BL Critical Works, Remaining Work, Actual Work, Critical Remaining Work, Baseline Milestone, WP3 BL Critical Milestone, Milestone, Actual Milestone, Critical Milestone.

Table with 5 columns: Date, Revision, Checked, Approved. Rows include dates from 04/12/17 to 30-Mar-20 and corresponding revision numbers (Rev 0 - 1st Issue, Rev 3 - Jan 2020 Update, etc).

Main project schedule table with columns for Activity ID, Activity Name, Primary Constraint, At Completion Duration, Current Start, Current Finish, Actual Start, Actual Finish, Late Start, Late Finish, Total Float, Activity % Complete, M28 Remarks, and a Gantt chart grid from 2017 to 2024.

Programme for Design and Construction Works
March 2020 Update (Rev WP-3-M28)
Page 18 of 23

Legend for project symbols including Primary Baseline, WP3 BL Critical Works, Remaining Work, Actual Work, Critical Remaining Work, Baseline Milestone, WP3 BL Critical Milestone, Milestone, Actual Milestone, and Critical Milestone.





Table with 2 columns: Date and Revision, listing updates from 04/12/17 to 30-Mar-20.

Activity ID	Activity Name	Primary Constraint	At Completion Duration	Current Start	Current Finish	Actual Start	Actual Finish	Late Start	Late Finish	Total Float	Activity % Complete	M28 Remarks	Gantt Chart																															
													2017	2018	2019	2020	2021	2022	2023	2024	2025																							
16-1470	Conduct System Commissioning Tests		30	24-Jan-24	22-Feb-24	24-Jan-24	22-Feb-24	26-Feb-24	27-Mar-24		33	0%		24-Jan-24																														
EP_SP_66_12-WP-3-M28.16.22.18 Control SCADA Systems T&C			74	22-Jun-24	03-Sep-24	22-Jun-24	03-Sep-24	02-Apr-24	15-Jun-24		-81			22-Jun-24																														
16-1780	Systemwise Construction Completion Inspection		14	22-Jun-24	05-Jul-24	22-Jun-24	05-Jul-24	02-Apr-24	16-Apr-24		-81	0%		05-Jul-24, Systemwise Construction Compl																														
16-1790	Conduct Site Acceptance Tests (SAT)		30	06-Jul-24	04-Aug-24	06-Jul-24	04-Aug-24	16-Apr-24	16-May-24		-81	0%		04-Aug-24, Conduct Site Acceptance Test																														
16-1800	Conduct System Commissioning Tests		30	05-Aug-24	03-Sep-24	05-Aug-24	03-Sep-24	16-May-24	15-Jun-24		-81	0%		03-Sep-24, Conduct System Commissio																														
EP_SP_66_12-WP-3-M28.16.22.19 Incineration Processing T&C			354	30-Jan-24	17-Jan-25	30-Jan-24	17-Jan-25	09-Oct-23	23-Aug-24		-148			30-Jan-24																														
EP_SP_66_12-WP-3-M28.16.22.19.2 Module 1 (Train 1 & 2)			348	30-Jan-24	11-Jan-25	30-Jan-24	11-Jan-25	09-Oct-23	17-Aug-24		-148			30-Jan-24																														
16-1540	Systemwise Construction Completion Inspection		120	30-Jan-24	28-May-24	30-Jan-24	28-May-24	09-Oct-23	06-Feb-24		-113	0%		30-Jan-24																														
16-1550	Conduct Site Acceptance Tests (SAT)		120	20-Mar-24	17-Jul-24	20-Mar-24	17-Jul-24	28-Nov-23	27-Mar-24		-113	0%		17-Jul-24, Conduct Site Acceptance Tests																														
16-1660	Start-up Incineration Trains of Module		80	18-Jul-24	05-Oct-24	18-Jul-24	05-Oct-24	27-Mar-24	15-Jun-24		-113	0%		05-Oct-24, Start-up Incineration Train																														
16-1670	Module Function and Operation Test		60	06-Oct-24	04-Dec-24	06-Oct-24	04-Dec-24	15-Jun-24	14-Aug-24		-113	0%		04-Dec-24, Module Function an																														
16-1680	72 Hrs Test		3	09-Jan-25	11-Jan-25	09-Jan-25	11-Jan-25	14-Aug-24	17-Aug-24		-148	0%		11-Jan-25, 72 Hrs Test																														
EP_SP_66_12-WP-3-M28.16.22.19.3 Module 2 (Train 3 & 4)			297	24-Mar-24	14-Jan-25	24-Mar-24	14-Jan-25	01-Dec-23	20-Aug-24		-148			24-Mar-24																														
16-1560	Systemwise Construction Completion Inspection		90	24-Mar-24	21-Jun-24	24-Mar-24	21-Jun-24	01-Dec-23	29-Feb-24		-114	0%		21-Jun-24, Systemwise Construction Compl																														
16-1570	Conduct Site Acceptance Tests (SAT)		90	23-Apr-24	21-Jul-24	23-Apr-24	21-Jul-24	31-Dec-23	30-Mar-24		-114	0%		21-Jul-24, Conduct Site Acceptance Tests																														
16-1720	Start-up Incineration Trains of Module		80	22-Jul-24	09-Oct-24	22-Jul-24	09-Oct-24	30-Mar-24	18-Jun-24		-114	0%		09-Oct-24, Start-up Incineration Train																														
16-1730	Module Function and Operation Test		60	10-Oct-24	08-Dec-24	10-Oct-24	08-Dec-24	18-Jun-24	17-Aug-24		-114	0%		08-Dec-24, Module Function an																														
16-1740	72 Hrs Test		3	12-Jan-25	14-Jan-25	12-Jan-25	14-Jan-25	17-Aug-24	20-Aug-24		-148	0%		14-Jan-25, 72 Hrs Test																														
EP_SP_66_12-WP-3-M28.16.22.19.4 Module 3 (Train 5 & 6)			271	22-Apr-24	17-Jan-25	22-Apr-24	17-Jan-25	04-Dec-23	23-Aug-24		-148			22-Apr-24																														
16-1580	Systemwise Construction Completion Inspection		90	22-Apr-24	20-Jul-24	22-Apr-24	20-Jul-24	04-Dec-23	03-Mar-24		-140	0%		20-Jul-24, Systemwise Construction Comp																														
16-1590	Conduct Site Acceptance Tests (SAT)		90	22-May-24	19-Aug-24	22-May-24	19-Aug-24	03-Jan-24	02-Apr-24		-140	0%		19-Aug-24, Conduct Site Acceptance Test																														
16-1750	Start-up Incineration Trains of Module		80	20-Aug-24	07-Nov-24	20-Aug-24	07-Nov-24	02-Apr-24	21-Jun-24		-140	0%		07-Nov-24, Start-up Incineration T																														
16-1760	Module Function and Operation Test		60	08-Nov-24	06-Jan-25	08-Nov-24	06-Jan-25	21-Jun-24	20-Aug-24		-140	0%		06-Jan-25, Module Function a																														
16-1770	72 Hrs Test		3	15-Jan-25	17-Jan-25	15-Jan-25	17-Jan-25	20-Aug-24	23-Aug-24		-148	0%		17-Jan-25, 72 Hrs Test																														
EP_SP_66_12-WP-3-M28.16.22.20 Civil and Builder Works Completion Inspections			240	02-May-24	27-Dec-24	02-May-24	27-Dec-24	25-Apr-24	06-Sep-24		-113			02-May-24																														
16-1860	Building Internal Finishes Inspections		120	31-Jul-24	27-Nov-24	31-Jul-24	27-Nov-24	25-Apr-24	23-Aug-24		-97	0%		27-Nov-24, Building Internal Fini																														
16-1870	Building External Finishes Inspections and Water Test		120	30-Aug-24	27-Dec-24	30-Aug-24	27-Dec-24	25-Apr-24	23-Aug-24		-127	0%		27-Dec-24, Building External F																														
16-1880	Windows, Louvers, Doors and Roller Shutters inspections		120	02-May-24	29-Aug-24	02-May-24	29-Aug-24	25-Apr-24	23-Aug-24		-7	0%		29-Aug-24, Windows, Louvers, Doors ar																														
16-1890	External Road and Paving Inspections		60	30-Aug-24	28-Oct-24	30-Aug-24	28-Oct-24	08-Jul-24	06-Sep-24		-53	0%		28-Oct-24, External Road and Pavi																														
16-1900	External Drainage System Inspections		90	02-May-24	30-Jul-24	02-May-24	30-Jul-24	25-May-24	23-Aug-24		23	0%		30-Jul-24, External Drainage System Insp																														
EP_SP_66_12-WP-3-M28.16.21 Plant Commissioning Test of Facility			159	18-Jan-25	25-Jun-25	18-Jan-25	25-Jun-25	23-Aug-24	29-Jan-25		-148			18-Jan-25																														
16-1820	Preparation for Plant Commissioning Test		14	18-Jan-25	31-Jan-25	18-Jan-25	31-Jan-25	23-Aug-24	06-Sep-24		-148	0%		31-Jan-25, Preparation for P																														
16-1825	Plant Commissioning Test		90	01-Feb-25	01-May-25	01-Feb-25	01-May-25	06-Sep-24	05-Dec-24		-148	0%		01-May-25, Plant Com																														
16-1830	Final Inspections		26	02-May-25	27-May-25	02-May-25	27-May-25	05-Dec-24	31-Dec-24		-148	0%		27-May-25, Final Ir																														
16-1840	Submission of Plant Commissioning Test Report		8	28-May-25	04-Jun-25	28-May-25	04-Jun-25	31-Dec-24	08-Jan-25		-148	0%		04-Jun-25, Submis																														
16-1850	Supervising Office Review of Test Report		21	05-Jun-25	25-Jun-25	05-Jun-25	25-Jun-25	08-Jan-25	29-Jan-25		-148	0%		25-Jun-25, Super																														

Programme for Design and Construction Works

March 2020 Update (Rev WP-3-M28)

Page 23 of 23

 Primary Baseline	 Critical Remaining Work	 Actual Milestone
 WP3 BL Critical Works	 Baseline Milestone	 Critical Milestone
 Remaining Work	 WP3 BL Critical Milestone	
 Actual Work	 Milestone	

Date	Revision	Checked	Approved
04/12/17	Rev. 0 - 1st Issue		
31-Jan-20	Rev 3 - Jan 2020 Update		
29-Feb-20	Rev 3 - Feb 2020 Update		
30-Mar-20	Rev 3 - Mar 2020 Update		