

## Appendix A Master Programme

Activity ID	Activity Name	Planned Duration	At Completion Duration	Duration % Complete	Activity % Complete	Remaining Duration	Primary Constraint	Actual Start	Actual Finish	Correct Start	Current Finish	Late Start	Late Finish	Total Float	M35 Remarks	2020				2021
																Oct 35	Nov 36	Dec 37	Jan 38	
<b>EP_SP_66_12-WP5A-M35 Programme for Design and Construction Works WP5A-M35</b>																				
<b>EP_SP_66_12-WP5A-M35.01 Key Dates</b>																				
<b>EP_SP_66_12-WP5A-M35.01.1 Contractual Key Dates</b>																				
<b>EP_SP_66_12-WP5A-M35.01.1.1 Design and Construction Phase</b>																				
01-1000	Contract Award/Date of Acceptance of Tender	0	0	100%	100%	0	Mandatory Start	22-Nov-17 A												
01-1010	Date of Commencement of the Design and the Works	0	0	100%	100%	0	Mandatory Start	15-Dec-17 A												
01-1015(3)(M12)	Original Substantial Completion of the Works	0	0	0%	0%	0	Mandatory Finish		27-Jul-24*		27-Jul-24		27-Jul-24	0						
01-1020	Extended Substantial Completion of The Works	0	0	0%	0%	0	Finish On or Before		14-May-25*		14-May-25		14-May-25	0						
<b>EP_SP_66_12-WP5A-M35.01.1.3 Extension of Time Granted</b>																				
01-1015-1(3)(M12)	Extension of time granted (Claim No.1 to No.32) *Claim No.9 excluded	235	235	0%	0%	235		27-Jul-24	14-May-25	27-Jul-24	14-May-25	27-Jul-24	14-May-25	0						
01-1060	Issuance of FS Certificate	0	0	0%	0%	0	Mandatory Finish		23-Oct-24*		23-Oct-24		23-Oct-24	0						
<b>EP_SP_66_12-WP5A-M35.01.1.2 Operation Phase</b>																				
01-1030	Commencement of Operation	0	0	0%	0%	0	Mandatory Start	15-May-25*		15-May-25		15-May-25		0						
01-1230	Issue Certificate of Completion of the Works (56 days after Substantial Completion)	0	0	0%	0%	0	Finish On or Before		09-Jul-25*		09-Jul-25		09-Jul-25	0						
<b>EP_SP_66_12-WP5A-M35.01.2 Planned Completion Dates</b>																				
01-1030(5a)	Grid Connection Agreement (GCA)	0	0	0%	0%	0	Finish On		08-Feb-24*		08-Feb-24		08-Feb-24	0						
01-1040	Incoming Power Energization to IWMF Substation	0	0	0%	0%	0			06-Aug-24		06-Aug-24		11-Aug-24	5						
01-1050	Export Power to Grid	0	0	0%	0%	0			05-Sep-24		05-Sep-24		20-Dec-24	106						
01-1070	Completion of Civil Provision for Transmission	0	0	0%	0%	0			17-Nov-22		17-Nov-22		13-Mar-23	116						
01-1080	Commencement of C1.3.4.11 System Commissioning Test	0	0	0%	0%	0		24-Sep-24		24-Sep-24		25-Aug-24	-30							
01-1090	Completion of C1.3.4.11 System Commission Test	0	0	0%	0%	0			07-Dec-24		07-Dec-24		06-Dec-24	-1						
01-1100	Completion of 90 Days Plant Commissioning Test	0	0	0%	0%	0			25-Apr-25		25-Apr-25		20-Mar-25	-36						
01-1110(3)(M15)	Issue of Certificate of Substantial Completion for the Works	0	0	0%	0%	0			19-Jun-25		19-Jun-25		14-May-25	-36						
01-1110-1(5a)	Completion of 180 Days for Installation, T&C of CCTV System and Onshore Power System at Portion 2	0	0	0%	0%	0	Finish On		10-Nov-25*		10-Nov-25		10-Nov-25	0						
01-1110-2(5a)	Replacement of Onshore Cranes within 2 yrs at Portion 2	0	0	0%	0%	0			14-May-27		14-May-27		14-May-27	0						
<b>EP_SP_66_12-WP5A-M35.01.3 Dates of Site Possessions</b>																				
01-1120	Possession of Portion 1	0	0	100%	100%	0			15-Dec-17 A											
01-1130	Possession of Portion 1A	0	0	100%	100%	0			15-Dec-17 A											
01-1140	Possession of Portion 1B	0	0	100%	100%	0			15-Dec-17 A											
01-1150	Possession of Portion 2	0	0	0%	0%	0		20-Jun-25		20-Jun-25		15-May-25	-36							
01-1160	Possession of Portion 3	0	0	0%	0%	0	Finish On		13-Dec-20*		13-Dec-20		13-Dec-20	0			◆ Possession of Portion 3,			
01-1170	Possession of Portion 4	0	0	0%	0%	0	Finish On		13-Dec-20*		13-Dec-20		13-Dec-20	0			◆ Possession of Portion 4,			
01-1180	Possession of Portion 5	0	0	0%	0%	0	Finish On		13-Dec-20*		13-Dec-20		13-Dec-20	0			◆ Possession of Portion 5,			
01-1190	Possession of Portion 6	0	0	0%	0%	0		15-May-25		15-May-25		14-May-27	730							
01-1200	Possession of Portion 7	0	0	100%	100%	0	Finish On or Before		05-Jan-18 A											
01-1210	Possession of Portion 7A	0	0	100%	100%	0	Finish On or Before		07-Dec-18 A											
01-1210(5a)	Possession of Portion 8	0	0	100%	100%	0	Start On	29-Apr-20 A												
<b>EP_SP_66_12-WP5A-M35.03 Licence/Permit Applications</b>																				
<b>EP_SP_66_12-WP5A-M35.03.1 License/Permit for Construction</b>																				

### 3-Month Rolling Programme (October 2020)

■ Remaining Work      ◆ Actual Milestone  
■ Actual Work      ◆ Critical Milestone  
■ Critical Remaining Work  
◆ Milestone















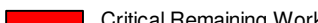





Integrated Waste Management Facilities, Phase 1

Activity ID	Activity Name	Planned Duration	At Completion Duration	Duration % Complete	Activity % Complete	Remaining Duration	Primary Constraint	Actual Start	Actual Finish	Current Start	Current Finish	Late Start	Late Finish	Total Float	M35 Remarks	2020				2021
																Oct 35	Nov 36	Dec 37	Jan 38	
<b>EP_SP_66_12-WP5A-M35.05.02.01.3 Waste heat recovery and Power generation system (2.1.15)</b>																				
05-5220	Power Island (Steam Turbine Generator, Pressure Reducing and Desuperheating Station, Air Cooled Condenser)	105	264	0%	5%	105		25-May-20 A	12-Feb-21	31-Oct-20	12-Feb-21	18-Jan-21	02-Feb-22	79						
05-5230	Closed Circuit Cooling Water System	105	299	0%	5%	105		20-Apr-20 A	12-Feb-21	31-Oct-20	12-Feb-21	21-Oct-21	02-Feb-22	355						
05-5240	Compressed Air Plants	105	299	0%	5%	105		20-Apr-20 A	12-Feb-21	31-Oct-20	12-Feb-21	21-Oct-21	02-Feb-22	355						
<b>EP_SP_66_12-WP5A-M35.05.02.01.4 Flue gas treatment process design for incineration (2.1.16)</b>																				
05-4660	Flue Gas Treatment System (2 Packages)	105	296	0%	5%	105	Start On or After	23-Apr-20 A	12-Feb-21	31-Oct-20	12-Feb-21	25-Sep-20	07-Jan-21	-36						
05-4980	Boiler ash and APC residue handling and solidification (2 Packages)	105	296	0%	5%	105	Start On or After	23-Apr-20 A	12-Feb-21	31-Oct-20	12-Feb-21	25-Sep-20	07-Jan-21	-36						
<b>EP_SP_66_12-WP5A-M35.05.02.01.5 Logistic arrangement design for MSW and Ash and Residues (2.1.17)</b>																				
05-4390	Weighbridge Systems	105	105	0%	0%	105		31-Oct-20	12-Feb-21	31-Oct-20	12-Feb-21	16-Jun-21	28-Sep-21	228		31-Oct-20				
05-4400	Waste Crane and Grapple System	105	222	0%	5%	105		06-Jul-20 A	12-Feb-21	31-Oct-20	12-Feb-21	18-Dec-20	01-Apr-21	48						
05-4410	Mechanical Shredder	105	105	0%	0%	105		31-Oct-20	12-Feb-21	31-Oct-20	12-Feb-21	03-Nov-21	15-Feb-22	368		31-Oct-20				
<b>EP_SP_66_12-WP5A-M35.05.02.01.6 Site Master Layout Plan and Plant Layout (2.1.18)</b>																				
05-3520	Site Master Layout Plan and Plant Layout	105	105	0%	0%	105		05-Jan-21	19-Apr-21	05-Jan-21	19-Apr-21	12-Apr-21	25-Jul-21	97				05-Jan-21		
<b>EP_SP_66_12-WP5A-M35.05.02.01.7 Statutory Fire Compliance (2.1.26)</b>																				
05-4420	Fire Safety Compliance	60	754	0%	0%	184		10-Apr-19 A	02-May-21	31-Oct-20	02-May-21	31-Oct-20	02-May-21	0						
<b>EP_SP_66_12-WP5A-M35.05.02.02 DDA Ground Treatment, Reclamation, Seawall, Breakwater, Berth (2.2)</b>																				
05-3450	Seawall design (2.2.20)	60	749	50%	65%	30		12-Nov-18 A	29-Nov-20	31-Oct-20	29-Nov-20	10-Dec-20	08-Jan-21	40				29-Nov-20, Seawall design (2.2.20), Sea		
05-3460	Breakwater design (2.2.21)	105	673	0%	65%	105		12-Apr-19 A	12-Feb-21	31-Oct-20	12-Feb-21	04-Jan-21	18-Apr-21	65						
05-3470	Berth design (2.2.22)	60	760	50%	65%	30		01-Nov-18 A	29-Nov-20	31-Oct-20	29-Nov-20	09-May-21	07-Jun-21	190				29-Nov-20, Berth design (2.2.22), Berth		
05-3490	Onshore vessel power supply system (2.2.24)	135	135	0%	0%	135		30-Nov-20	13-Apr-21	30-Nov-20	13-Apr-21	30-Nov-20	13-Apr-21	0			30-Nov-20			
<b>EP_SP_66_12-WP5A-M35.05.02.03 DDA Incineration Plant Buildings (2.3)</b>																				
<b>EP_SP_66_12-WP5A-M35.05.02.03.2 Foundation design (2.3.13)</b>																				
05-3230	ACC Equipment Structure	137	137	0%	0%	137		17-Jan-21	02-Jun-21	17-Jan-21	02-Jun-21	29-Dec-21	14-May-22	346				17-Jan-21		
<b>EP_SP_66_12-WP5A-M35.05.02.03.3 Structural design (2.3.14)</b>																				
05-5350	Turbin Hall Building (2.3.14.03)	189	189	0%	0%	189	Start On or After	31-Oct-20*	07-May-21	31-Oct-20	07-May-21	12-Jun-22	17-Dec-22	589		31-Oct-20*				
05-5360	Compressor and CCCW Building	189	189	0%	0%	189	Start On or After	31-Oct-20*	07-May-21	31-Oct-20	07-May-21	14-Jul-22	18-Jan-23	621		31-Oct-20*				
05-5380	Chimney, Elevated Drive Way and associated structures and Reception Pavilion	189	189	0%	0%	189	Start On or After	31-Oct-20*	07-May-21	31-Oct-20	07-May-21	13-May-22	17-Nov-22	559	Revised Activity Name	31-Oct-20*				
05-5390	Reception Pavilion Structural Design	189	345	0%	5%	189	Start On or After	28-May-20 A	07-May-21	31-Oct-20	07-May-21	14-Sep-22	21-Mar-23	683						
<b>EP_SP_66_12-WP5A-M35.05.02.03.4 Electrical and instrumentation works design (2.3.15)</b>																				
05-3360	11kV/380V Power Transformers and 11kV Earthing Transformer	105	204	0%	5%	105		22-Sep-20 A	13-Apr-21	30-Dec-20	13-Apr-21	30-Dec-20	13-Apr-21	0						
05-3370	E&IC Package 1 (Process Island)	270	270	0%	0%	270		31-Oct-20	27-Jul-21	31-Oct-20	27-Jul-21	07-Oct-20	03-Jul-21	-24		31-Oct-20				
05-3380	E&IC Package 2 (Power Island)	105	105	0%	0%	105		31-Oct-20	12-Feb-21	31-Oct-20	12-Feb-21	01-Oct-20	13-Jan-21	-30		31-Oct-20				
<b>EP_SP_66_12-WP5A-M35.05.02.03.8 Operation Management System (2.3.15.04)</b>																				
05-3390	Supervisory Control/Data Acquisition/Distributed Control (SCADA/DCS) System (12 Packages)	105	250	0%	5%	105		08-Jun-20 A	12-Feb-21	31-Oct-20	12-Feb-21	28-Jul-21	09-Nov-21	270						
<b>EP_SP_66_12-WP5A-M35.05.02.03.5 Mechanical works design (2.3.16)</b>																				
<b>EP_SP_66_12-WP5A-M35.05.02.03.5.1 Plant and Equipment</b>																				
05-3580	Weighbridge Systems	105	127	0%	5%	105		09-Oct-20 A	12-Feb-21	31-Oct-20	12-Feb-21	16-Jun-21	28-Sep-21	228		A				
05-3590	Waste Crane and Grapple System	105	136	0%	5%	105		30-Sep-20 A	12-Feb-21	31-Oct-20	12-Feb-21	18-Dec-20	01-Apr-21	48						
05-3600	Mechanical Shredder	105	127	0%	0%	105		09-Oct-20 A	12-Feb-21	31-Oct-20	12-Feb-21	03-Nov-21	15-Feb-22	368		A				

3-Month Rolling Programme (October 2020)

	Remaining Work		Actual Milestone
	Actual Work		Critical Milestone
	Critical Remaining Work		
	Milestone		









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																Oct 35	Nov 36	Dec 37	Jan 38	
<b>EP_SP_66_12-WP5A-M35.15 Works By CLP</b>																				
<b>EP_SP_66_12-WP5A-M35.15.1 Installation of Transmission System</b>																				
15-0800	450 days Prior to Commencement of System Commissioning Test	0	0	0%	0%	0	As Late As Possible	13-Apr-23		13-Apr-23		14-Mar-23		-30						
15-0900	Completion of Civil Provision for Transmission	0	0	0%	0%	0			17-Nov-22		17-Nov-22		13-Mar-23	116						
15-1000	Construction of Transmission System	90	90	0%	0%	90	Start On or After	18-Nov-22*	15-Feb-23	18-Nov-22	15-Feb-23	13-Nov-23	10-Feb-24	360						
15-1002	Cable Testing	30	30	0%	0%	30		16-Feb-23	17-Mar-23	16-Feb-23	17-Mar-23	11-Feb-24	11-Mar-24	360						
<b>EP_SP_66_12-WP5A-M35.15.2 Remaining Installation Works by CLP</b>																				
15-1005	Plant Installation inside CLP Equipment Room	60	60	0%	0%	60	Start On or After	01-Oct-23*	29-Nov-23	01-Oct-23	29-Nov-23	12-Jan-24	11-Mar-24	103						
15-1010	Cable Termination Works	30	30	0%	0%	30	Start On or After	30-Nov-23*	29-Dec-23	30-Nov-23	29-Dec-23	12-Mar-24	10-Apr-24	103						
15-1015	Testing and Commissioning	60	60	0%	0%	60		30-Dec-23	27-Feb-24	30-Dec-23	27-Feb-24	11-Apr-24	09-Jun-24	103						
<b>EP_SP_66_12-WP5A-M35.15.3 Metering &amp; Energization</b>																				
15-1020	Incoming Power System Final Inspection and Metering works	30	30	0%	0%	30		08-Jul-24	06-Aug-24	08-Jul-24	06-Aug-24	10-Jun-24	09-Jul-24	-28						
15-1030	Energization of Incoming Power Supply Main System	0	0	0%	0%	0			06-Aug-24		06-Aug-24		09-Jul-24	-28						
15-1040	Energization of Incoming Power Supply Sub System	0	0	0%	0%	0			06-Aug-24		06-Aug-24		09-Jul-24	-28						
15-1050	Export Power System Final Inspection and Metering works	30	30	0%	0%	30		07-Aug-24	05-Sep-24	07-Aug-24	05-Sep-24	10-Jul-24	08-Aug-24	-28						
15-1060	Connection to Grid	0	0	0%	0%	0			05-Sep-24		05-Sep-24		08-Aug-24	-28						

**3-Month Rolling Programme (October 2020)**

Remaining Work    
  Actual Work    
  Critical Remaining Work    
  Milestone    
  Actual Milestone    
  Critical Milestone